



2013/14

VHEMBE DISTRICT MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

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FOREWORD BY THE EXECUTIVE MAYOR



The Executive Mayor Cllr. Matibe Tshireke

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget, its preparation has occurred in tandem with the IDP and the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP is a management, implementation and monitoring tool that will assist the me as the Executive Mayor, councilors, municipal manager, senior managers and community.” The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the municipal manager to monitor the performance of senior managers, myself as Executive Mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.

Some allocations in the approved budget of Vhembe District Municipality are as follows:

Capital Projects: Water – R541, 260,755.00, Sewer - R36, 500,000.00, Sanitation - R25, 000,000.00, LED Projects - R8, 550,000.00 and Roads - R6, 000,000.00.

Operation and Maintenance: R63, 249,645.69

These allocations will enable the municipality to deliver services to its communities based on its mandate for the financial year 2013/2014.

Approved by the Executive Mayor: _____

Cllr. MATIBE TSHITEREKE

Date: _____

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1. INTRODUCTION

1.1. Vision

A developmental municipality focusing on sustainable service delivery and socio-economic development towards an equal society.

1.2. Mission

“To be an accountable and community driven municipality in addressing poverty and unemployment through sustainable socio-economic development and service delivery”

1.3. Service Delivery Targets and Performance Indicators

Each Department has to provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager’s and General Managers’ performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes.

1.4. The Components of a SDBIP

The four necessary components of a SDBIP of Vhembe District Municipality are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote

3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Capital works plans.

The SDBIP is the formal link between organizational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.

2. The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Directors and the community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers.

Departments should be producing their own SDBIP's which roll up into the municipality's SDBIP.

3. MFMA requirements

3.1. MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials. Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act. Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that. National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP.

3.2. MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor with regard to budgetary control and the early identification of financial problems. When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to

the accounting officer to ensure that the budget is implemented in terms of the SDBIP. The revised SDBIP must be promptly made available to the public.

4. The SDBIP process in Vhembe District Municipality

The production of the SDBIP has been co-ordinated in the Office of the Municipal Manager although all departments have been involved with its development. The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP.

5. Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections. As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended. The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances. In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

6. Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information

received. This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

6.1. Protocol

Budget Office and Office of the Municipal Manager (PMS Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month. The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of +/- 10% or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the General Manager responsible for that project for a written report covering;

- The reason for the variance
- If necessary, what corrective measures have been put in place?
- Whether the start and finish dates of the capital project need amending.
- Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project.

The General Manager must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- Note the report of the General Manager.
- Note the report of the General Manager and keep the project under review.
- Request the General Manager to attend a Performance Review meeting with the Executive Mayor and the Municipal Manager to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended. If it is decided to amend the capital programme and SDBIP, so as to maintain overall service delivery, General Managers will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Chief Financial Officer and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from General Managers an explanation of all variances of +/- 10% of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations. At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the

10th working day after each quarter along with the budget monitoring information for that quarter as provided by Budget Office. If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible General Manager for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future? The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

7. Strategic Focus Areas

Quarterly projections of service delivery targets and performance indicators are summarized along the following Strategic Focus Areas:

- Sustainable infrastructure and services
- Health, social and community development
 - 2A. Special programmes for the moral regeneration, youth, gender, disable people, children, and pensioners
- Economic growth and development
 - 4A. Municipal Transformation and Organizational Development
 - 4B. Financial management and viability
 - 4C. Good governance and Community Participation
- Justice, Community safety and security

8. Organisational Strategic Objectives

Even organizational strategic objectives have been identified are as follows:

- To improve access to services through provision, operation and maintenance of economic and social infrastructure by 2015
- To create enabling environment to attract investment and generate economic growth and job creation
- To establish an efficient and productive administration that prioritizes service delivery
- To promote a culture of accountability, participatory, responsiveness, transparency and clean governance
- To ensure sound financial management of municipality by 2013/14
- To ensure financial prudence with clean audit by the Auditor General
- To provide effective primary, environmental Health Care and emergency services
- To ensure transformation of Human Settlements into integrated settlements through sound spatial development planning and governance
- To ensure mobility through the implementation of an effective public transport system
- To promote active citizenry and social compact through community safety, education, sport, arts and culture

9. Monthly Projections of Revenue and Expenditure

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income. The SDBIP information on revenue will be monitored and reported monthly by the municipal manager in terms of section 71(1)(a) and (e).

DC34 Vhembe - Supporting Table SA25 Budgeted monthly revenue and expenditure														Medium Term Revenue and Expenditure Framework		
Description	Ref	Budget Year 2013/14												Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June			
Revenue By Source	-															

Service charges - water revenue		7,246	7,892	8,596	7,126	5,898	6,873	5,137	5,111	4,365	6,879	7,895	6,183	79,200	83,635	86,750
Interest earned - external investments		325	879	1,205	1,148	1,081	956	875	748	447	358	542	298	8,861	9,904	11,802
Transfers recognised - operational		204,076				262,383				116,614			0	583,073	654,435	733,543
Other revenue		669	859	898	983	562	681	457	898	898	988	1,592	818	10,303	12,088	12,720
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		212,315	9,630	10,699	9,257	269,924	8,511	6,469	6,757	122,323	8,225	10,028	7,299	681,437	760,062	844,815
Expenditure By Type	-															
Employee related costs		34,458	35,590	33,489	34,159	33,259	37,458	33,690	34,453	35,890	37,896	30,689	32,470	413,499	435,828	459,363
Remuneration of councillors		796	796	796	796	796	796	796	796	796	796	796	796	9,546	10,253	11,011
Depreciation & asset impairment		5,417	5,417	5,417	5,417	5,417	5,417	5,417	5,417	5,417	5,417	5,417	5,417	65,000	68,315	71,662
Bulk purchases				250			300			175			275	1,000	1,100	1,500
Other materials		2,371	2,978	5,271	6,897	4,898	8,797	5,897	3,699	8,964	4,897	5,249	3,333	63,250	67,930	72,957
Other expenditure		3,457	3,986	32,897	4,790	18,785	25,872	33,689	17,825	19,828	15,249	14,781	2,982	194,141	205,213	216,499
Total																

Expenditure		46,498	48,766	78,119	52,058	63,154	78,639	79,488	62,189	71,068	64,254	56,931	45,273	746,436	788,639	832,993
Surplus/(Deficit)		165,817	(39,136)	(67,420)	(42,801)	206,770	(70,128)	(73,020)	(55,432)	51,255	(56,029)	(46,902)	(37,974)	(65,000)	(28,577)	11,822
Contributions recognised - capital													46,080	46,080	-	-
Surplus/(Deficit) after capital transfers & contributions		165,817	(39,136)	(67,420)	(42,801)	206,770	(70,128)	(73,020)	(55,432)	51,255	(56,029)	(46,902)	8,106	(18,920)	(28,577)	11,822
Surplus/(Deficit)	1	165,817	(39,136)	(67,420)	(42,801)	206,770	(70,128)	(73,020)	(55,432)	51,255	(56,029)	(46,902)	8,106	(18,920)	(28,577)	11,822

Budgeted monthly revenue and expenditure (municipal vote)

DC34 Vhembe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)																
Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote	-															
Vote 1 - Corporate Services		18,873				25,478				12,267			(0)	56,618	59,675	62,897
Vote 2 - Office of the MM		4,713				6,362				3,064			(0)	14,138	14,902	15,707
Vote 3 - Council		3,715				3,715				3,715			0	11,146	11,748	12,383
Vote 4 - Office																

of the Mayor		4,642				6,266				3,017			(0)	13,925	14,676	15,469
Vote 5 - Office of the Speaker		1,278											0	1,278	1,347	1,420
Vote 6 - Office of the Chief Whip		221											(0)	221	233	245
Vote 7 - Finance		12,477				18,716				6,238			0	37,432	39,453	41,583
Vote 8 - Technical Services		4,520				6,780				2,260			0	13,560	14,292	15,064
Vote 9 - Community Services		27,376				41,064				13,688			(0)	82,128	86,563	91,237
Vote 10 - Planning		8,319				12,479				4,159			0	24,957	26,305	27,725
Vote 11 - Water Services		145,260				207,391				62,130			0	414,781	437,180	460,787
Vote 12 - Environmental Health & Social Services				3,751			3,751			3,751			0	11,253	11,861	12,502
Total Revenue by Vote		231,394	-	3,751	-	328,251	3,751	-	-	114,289	-	-	1	681,437	718,234	757,019
Expenditure by Vote to be appropriated	-															
Vote 1 - Corporate Services		2,476	5,571	8,046	8,569	3,525	4,879	2,452	7,890	6,893	4,560	3,524	3,511	61,896	65,238	68,761
Vote 2 - Office of the MM		925	820	2,583	982	1,589	1,482	986	1,420	978	139	1,421	885	14,210	14,977	15,786
Vote 3 - Council		959	879	986	587	1,106	879	757	1,589	988	987	848	774	11,338	11,950	12,595
Vote 4 - Office of the Mayor		1,162	1,254	1,472	1,689	1,589	1,879	999	876	1,562	458	578	428	13,946	14,699	15,492
Vote 5 - Office																

of the Speaker				334			334			183			151	1,002	1,056	1,113
Vote 6 - Office of the Chief Whip				7			12			4			5	28	30	32
Vote 7 - Finance		3,116	2,661	2,756	2,356	3,896	4,589	4,582	3,699	2,879	1,985	2,568	2,306	37,394	39,413	41,542
Vote 8 - Technical Services		2,989	4,559	5,543	4,879	7,892	12,588	8,930	5,896	7,960	1,892	1,982	1,405	66,514	70,106	73,892
Vote 9 - Community Services		4,569	3,698	7,552	9,865	11,258	12,589	13,790	7,890	8,956	4,897	3,982	1,581	90,627	95,521	100,679
Vote 10 - Planning		1,935	1,856	2,090	2,590	2,880	2,856	1,897	2,876	1,896	1,785	1,368	1,047	25,075	26,429	27,857
Vote 11 - Water Services		26,893	29,865	35,178	37,890	43,259	61,457	56,258	73,458	18,652	13,589	15,896	9,738	422,134	444,929	468,955
Vote 12 - Environmental Health & Social Services				569			892			425			387	2,273	2,396	2,525
Total Expenditure by Vote		45,024	51,163	67,116	69,407	76,994	104,437	90,651	105,593	51,375	30,291	32,166	22,220	746,437	786,744	829,229
Surplus/(Deficit) before assoc.		186,370	(51,163)	(63,365)	(69,407)	251,257	(100,686)	(90,651)	(105,593)	62,915	(30,291)	(32,166)	(22,219)	(65,000)	(68,510)	(72,210)
Surplus/(Deficit)	1	186,370	(51,163)	(63,365)	(69,407)	251,257	(100,686)	(90,651)	(105,593)	62,915	(30,291)	(32,166)	(22,219)	(65,000)	(68,510)	(72,210)

Budgeted monthly revenue and expenditure (standard classification)

DC34 Vhembe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)																
Description	Ref	Budget Year 2013/14											Medium Term Revenue and Expenditure Framework			

R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard	-															
Governance and administration		45,919	-	-	-	60,537	-	-	-	28,302	-	-	(1)	134,757	142,034	150,898
Executive and council		14,569				16,343				9,796			(0)	40,708	42,906	45,223
Budget and treasury office		12,477				18,716				6,239			(0)	37,432	39,453	41,583
Corporate services		18,873				25,478				12,267			(0)	56,618	59,675	64,091
Community and public safety		27,376	-	-	-	41,064	-	-	-	13,688	-	-	(0)	82,128	86,563	91,237
Community and social services		27,376				41,064				13,688			(0)	82,128	86,563	91,237
Economic and environmental services		8,319	-	3,751	-	12,479	3,751	-	-	7,910	-	-	1	36,210	38,166	40,227
Planning and development		8,319				12,479				4,159			0	24,957	26,305	27,725
Environmental protection				3,751			3,751			3,751			0	11,253	11,861	12,502
Trading services		149,780	-	-	-	214,171	-	-	-	64,390	-	-	0	428,341	451,472	475,851
Water		149,780				214,171				64,390			0	428,341	451,472	475,851
Total Revenue - Standard		231,394	-	3,751	-	328,250	3,751	-	-	114,290	-	-	0	681,437	718,234	758,212

			-	3,751	-	398,136	3,751	-	-	141,933	-	-				
Expenditure - Standard	-															
Governance and administration		8,638	11,185	16,184	14,183	11,705	14,054	9,776	15,474	13,486	8,128	8,938	8,062	139,813	147,363	156,625
Executive and council		3,046	2,953	5,382	3,258	4,284	4,586	2,742	3,885	3,714	1,583	2,846	2,244	40,523	42,712	45,018
Budget and treasury office		3,116	2,661	2,756	2,356	3,896	4,589	4,582	3,699	2,879	1,985	2,568	2,306	37,394	39,413	41,542
Corporate services		2,476	5,571	8,046	8,569	3,525	4,879	2,452	7,890	6,893	4,560	3,524	3,511	61,896	65,238	70,066
Community and public safety		4,569	3,698	7,552	9,865	11,258	12,589	13,790	7,890	8,956	4,897	3,982	1,581	90,627	95,521	100,679
Community and social services		4,569	3,698	7,552	9,865	11,258	12,589	13,790	7,890	8,956	4,897	3,982	1,581	90,627	95,521	100,679
Economic and environmental services		1,935	1,856	2,658	2,590	2,880	3,748	1,897	2,876	2,321	1,785	1,368	1,434	27,348	28,825	30,382
Planning and development		1,935	1,856	2,090	2,590	2,880	2,856	1,897	2,876	1,896	1,785	1,368	1,047	25,075	26,429	27,857
Environmental protection				569			892			425			387	2,273	2,396	2,525
Trading services		29,882	34,424	40,721	42,769	51,151	74,045	65,188	79,354	26,612	15,481	17,878	11,143	488,648	515,035	542,847
Water		29,882	34,424	40,721	42,769	51,151	74,045	65,188	79,354	26,612	15,481	17,878	11,143	488,648	515,035	542,847
Total Expenditure - Standard		45,024	51,164	67,115	69,407	76,994	104,437	90,651	105,593	51,375	30,291	32,166	22,220	746,437	786,744	830,533
Surplus/(Deficit) before		186,37	(51,16	(63,36	(69,40	251,256	(100,686	(90,65	(105,59	62,916	(30,29	(32,16	(22,22	(65,00	(68,51	(72,32

assoc.		1	4)	4)	7))	1)	3)		1)	6)	0)	0)	0)	1)
Surplus/(Deficit)	1	186,371	(51,164)	(63,364)	(69,407)	251,256	(100,686)	(90,651)	(105,593)	62,916	(30,291)	(32,166)	(22,220)	(65,000)	(68,510)	(72,321)

Budgeted monthly capital expenditure (municipal vote)

DC34 Vhembe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)																
Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Single-year expenditure to be appropriated																
Vote 1 - Corporate Services				1,900			1,175			1,175			100	4,350	4,585	4,832
Vote 2 - Office of the MM				33		187							-	220	232	244
Vote 3 - Council													-	-	-	-
Vote 4 - Office of the Mayor						50							-	50	53	56
Vote 8 - Technical Services			19,697	14,773	18,545	35,451	45,259	17,956	45,125	57,986	78,954	98,654	60,018	492,417	519,008	547,034
Vote 9 - Community Services						4,575							0	4,575	4,822	5,083
Vote 10 - Planning			1,425	119	1,425	1,425	119	1,425	119	238	119	1,425	712	8,550	9,012	9,498
Vote 11 - Water Services			6,043	12,086	8,096	9,689	10,145	13,898	3,638	3,875	2,600	1,445	1,000	72,514	76,430	80,557
Vote 12 -																

Environmental Health & Social Services				97				97					(0)	193	203	214
Capital single-year expenditure sub-total	2	-	27,165	29,006	28,066	51,377	56,698	33,375	48,882	63,274	81,673	101,524	61,829	582,870	614,345	647,519
Total Capital Expenditure	2	-	27,165	29,006	28,066	51,377	56,698	33,375	48,882	63,274	81,673	101,524	61,829	582,870	614,345	647,519

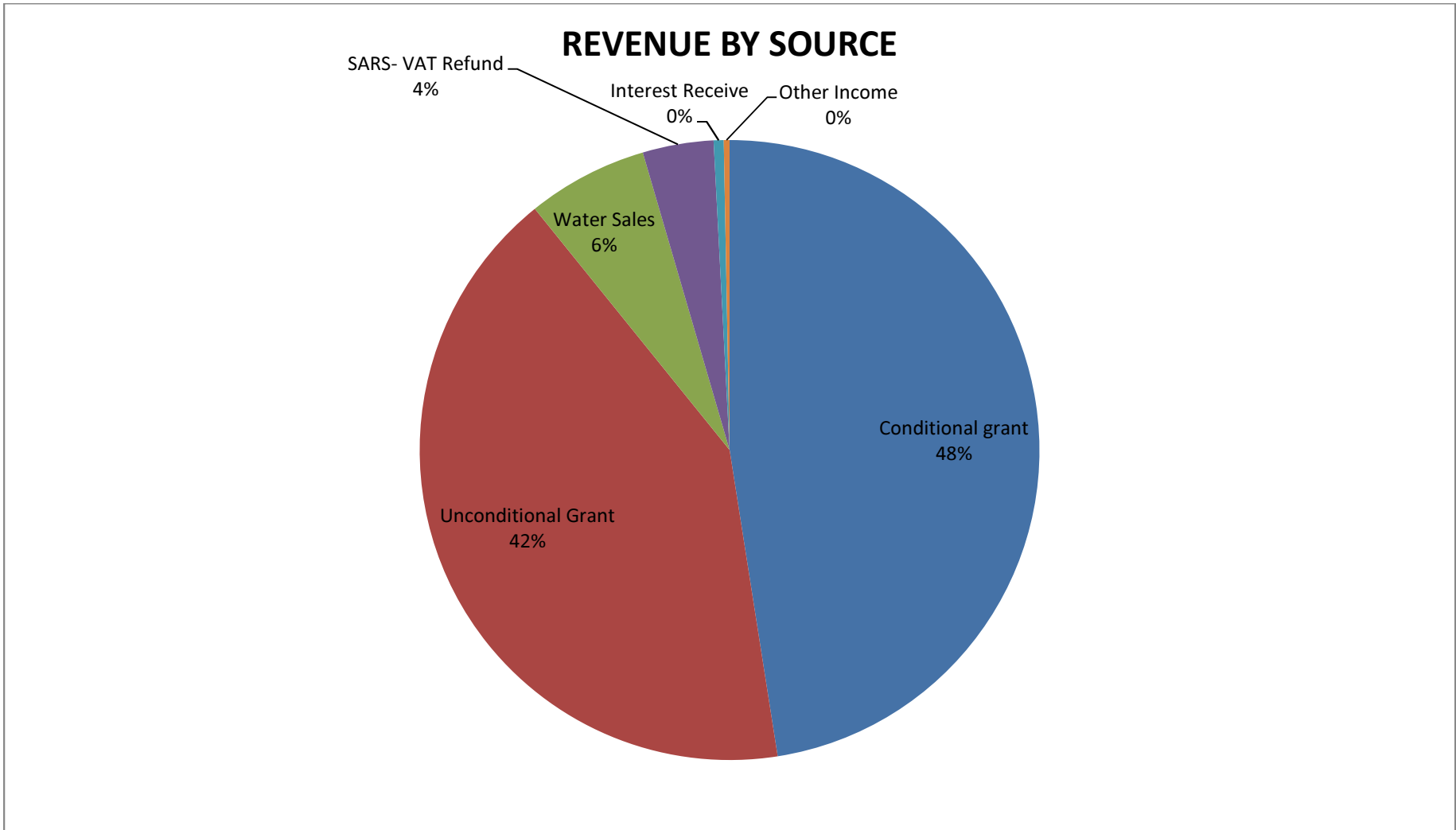
Budgeted monthly capital expenditure (standard classification)

DC34 Vhembe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)																
Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital Expenditure - Standard	1															
Governance and administration		-	-	1,933	-	237	1,175	-	-	1,175	-	-	100	4,620	4,911	4,888
Executive and council				33		237							-	270	53	56
Corporate services				1,900			1,175			1,175			100	4,350	4,858	4,832
Community and public safety		-	-	-	-	4,575	-	-	-	-	-	-	0	4,575	5,025	5,297
Community and social services						4,575							0	4,575	5,025	5,297
Economic and environmental services		-	1,425	215	1,425	1,425	119	1,522	119	238	119	1,425	712	8,743	9,012	9,498
Planning and development			1,425	119	1,425	1,425	119	1,425	119	238	119	1,425	712	8,550	9,012	9,498

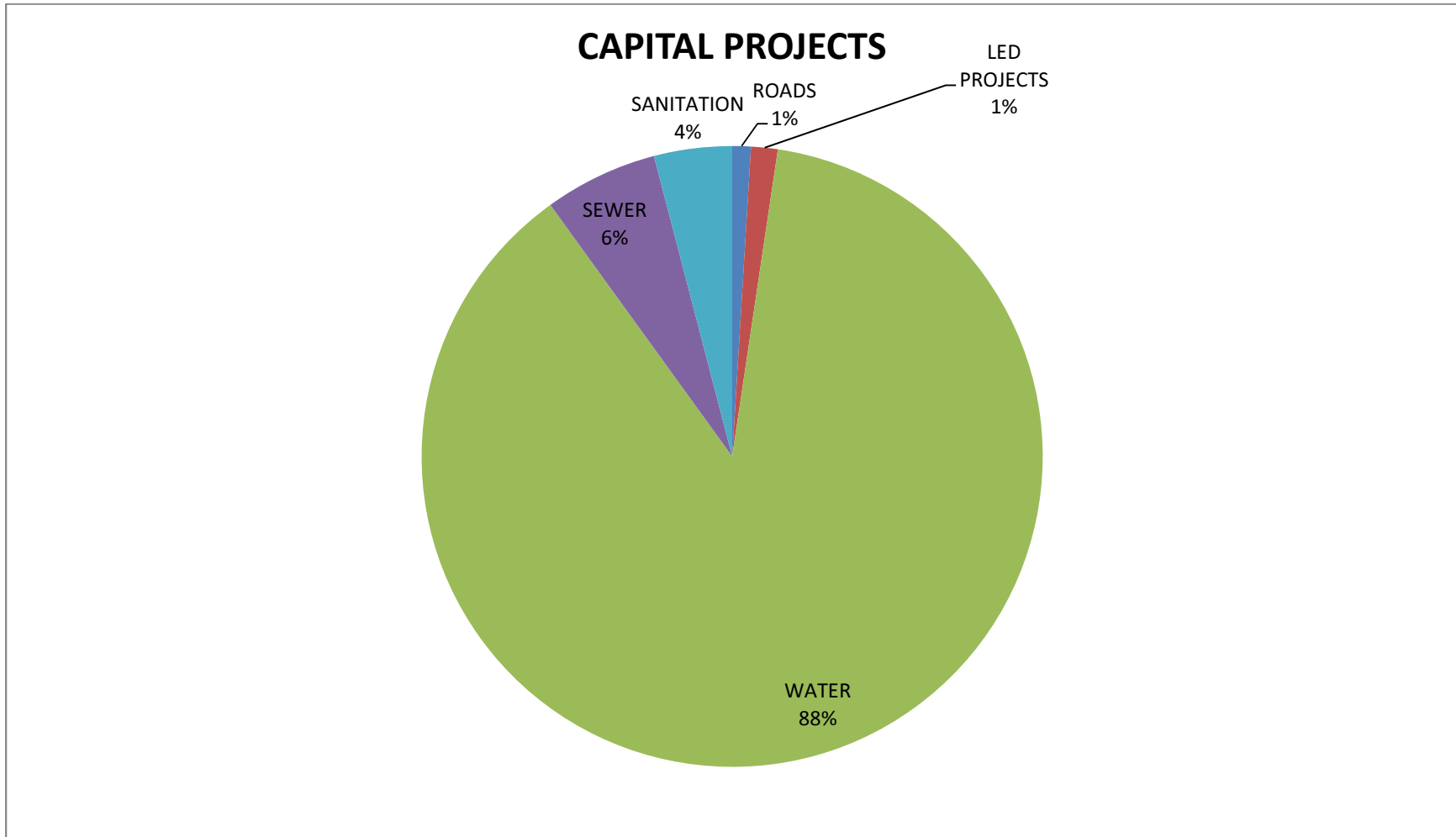
Environmental protection				97				97					(0)	193	–	–
Trading services		–	25,740	26,858	26,641	45,140	55,404	31,854	48,763	61,861	81,554	100,099	61,017	564,931	595,438	722,874
Total Capital Expenditure - Standard	2	–	27,165	29,006	28,066	51,377	56,698	33,375	48,882	63,274	81,673	101,524	61,829	582,870	614,386	742,557

10. Budget Pie Charts

10.1. Revenue by source



10.2. Capital projects



11. Quarterly projections of service delivery targets and performance indicators

Component 3 of MFMA Circular 13 requires non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the municipal manager and senior managers so that they can be held accountable for performance in line with the SDBIP, budget and IDP. The service delivery and performance indicators and targets for 2013-2014 per department are reflected below.

11.1. WATER SERVICES DEPARTMENT

STRATEGIC FOCUS AREA 1: SUSTAINABLE INFRASTRUCTURE AND SERVICES

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TRGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Basic Service Delivery	To improve access to services through provision, operation and maintenance of economic and social infrastructure by 2015	Water Supply	Provide 4000 water connections above RDP standard	Number of connections	4000	1000	1000	1000	1000
			Provide 15 583 Water connections at RDP Standard	Number of households connected	15 583	11 378	1941	2264	-
			Review 1 Water Service Development Plan	Number of plans reviewed	1	-	1	-	-
			Develop water by-laws and take 100% legal action to defaulters (Illegal connections) to address water loss.	Number of bylaws developed	1	-	1	-	-
				% of defaulters penalized	100%	100%	100%	100%	100%
	Conduct 12 water awareness campaigns	Number of campaigns	12	4	8	-	-		

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TRGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			Refurbish 1 Weir and 7 reservoirs	Number of weirs refurbished	1	-	1	-	-
				Number of reservoirs refurbished	7	2	2	2	1
			Operation & Maintenance of 5 water purifications plants	Number of Plants maintained	5	1	1	1	2
			Drilling and equipping of 30 boreholes	Number of new boreholes drilled and equipped	30	-	10	10	10
			Implement Water Demand Management and Cost Recovery strategy through installation of 30 bulk meters and 1500 house meters	Number of bulk meters installed	30	-	10	10	10
				Number house meters installed	1500	250	250	500	500
			To improve access to services through provision, operation and maintenance of economic and social infrastructure by 2015	Sanitation	Provision of 4000 VIP toilets,	Number of units	4000	-	2000
Refurbishment of 1 sewage work and 2 sewage ponds	Number of sewage works refurbished	1			-	-	1	-	
	Number of ponds refurbished	2			-	-	-	2	
Coordination of Housing	Facilitate establishment of housing with local municipalities, COgHSTA and other stakeholders	Number of coordination meetings held		4	1	1	1	1	

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TRGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			through coordination of 4 meetings						
		Coordination of Electricity	Facilitate electrification of households and Upgrading of electricity supply to businesses through coordination of 4 meetings	Number of coordination meetings held	4	1	1	1	1
	To create enabling environment to attract investment to generate economic growth and job creation	EPWP	Create 7980 jobs through EPWP	Number of jobs	7980	-	2660	2660	2660
Ensure that 7980 people benefit through EPWP accredited and non-accredited skills			Number of EPWP Beneficiary and/or certificate	7980	-	2660	2660	2660	
Identification of 10 Vukuphile leaner contractors and put them under supervisory learnership			Number of leaners contractors	10	-	-	-	10	

11.2. CORPORATE SERVICES DEPARTMENT

STRATEGIC FOCUS AREA 4: GOOD GOVERNANCE, ADMINISTRATION AND REGULATORY REFORM

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Municipal Institutional Development and Transformation	To establish an efficient and productive administration that prioritizes service delivery	Organizational structure and appointment (OD)	Filling of 64 budgeted vacant posts	Number of posts filled	64	16	16	16	16
			Develop 1 organizational change management strategy by 30 Sept 2013	Number of strategies developed	1	1	-	-	-
		Employment Equity and	Facilitate job evaluation process with SALGA through submission of 200 job descriptions	Number of job descriptions submitted	200	-	200	-	-
		Skills development	Facilitate training of 60 employees on chronic illnesses	Number of employees trained	60	-	60	-	-
			Send 60 employees for medical surveillance,	Number of employees sent for surveillance	60	-	60	-	-
		OHS	Provision of personal protective equipment to 460 employees	Number of employees provided with protective clothing	460	-	200	-	260
		Labour relation	Attend to all (100%) reported labour dispute	% of cases reported and resolved	100%	100%	100%	100%	100%
			Develop 1 attendance and absenteeism policy	Number of policies Developed policies by 30 September 2013	1	1	-	-	-
			Conduct 4 workshops on disciplinary procedures	Numbers of workshops	4	1	1	1	1
		Employment Assistance Programme (EAP)	Assessment and provision of 100% short term intervention to all reported cases	% of reported cases	100%	100%	100%	100%	100%

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			Conduct 100% referrals to relevant institutions	% referrals of reported cases	100%	100%	100%	100%	100%
			Conduct 3 trainings on life skills programmes	Number of trainings	3	-	1	1	1
		Payroll	Implement 100% leave without pay on all reported cases	% of reported cases	100%	100%	100%	100%	100%
			Ensure payment of salaries and benefits to 100% of employees	% of employees paid salaries and other benefits	100%	100%	100%	100%	100%
		PMS (Individual PMS)	Develop 1 PMS policy	Number of Developed policies by 30 Sept 2013	1	1	-	-	-
			Cascade PMS to all levels by ensuring that 1 900 employees sign performance agreements	Number of employees with signed PAs by 30 July 2013	1900	1900	-	-	-
			Facilitate 4 quarterly assessments	Number of assessments facilitated	4	1	1	1	1
			Conduct 4 PMS workshops	Number of workshops	4	1	1	1	1
		Information Technology	Implement security access control through installation of 1 system	Number of systems installed	1	-	1	-	-
			Upgrade Bandwidth from 512k to 2MB,	Number of bandwidth upgraded	1	-	1	-	-
			100% Maintenance of intranet and internet,	Up time on interment and intranet	100%	100%	100%	100%	100%
			Conduct 4 trainings on intranet usage and messaging system.	Number of trainings conducted	4	1	1	1	1

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS				
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014	
			Conduct 4 training on record management	Number of trainings conducted	4	1	1	1	1	
			Registration of 15 municipal sites	Number of sites registered	15	-	-	-	15	
Good Governance and Public Participation	To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Council Support	Facilitate 5 Council meetings	Number of meetings	5	2	1	1	1	
			Facilitate 5 Mayoral Committee Meetings	Number of meetings	5	2	1	1	1	
			Facilitate 5 Portfolio Committee Meetings	Number of meetings	5	2	1	1	1	
			Facilitate 48 Management Meetings	Number of meetings	48	12	12	1	2	12
			Facilitate 4 LLF Meetings	Number of meetings	4	1	1	1	1	

11.3. COMMUNITY SERVICES DEPARTMENT

STRATEGIC FOCUS AREA 2: HEALTH, SOCIAL AND COMMUNITY DEVELOPMENT

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Basic Service Delivery	To provide effective primary, environmental Health Care and emergency services	Primary Health care	Review the 2013/2014 District Operational Plan,	Number of plans reviewed	1	1	-	-	-
			Develop 1 M&E plan by 30 Sept 2013	Number of plans developed	1	1	-	-	-
			Conduct 8 HAST awareness campaigns and 4 trainings	Number of awareness campaigns	8	2	2	2	2
				Number of trainings	4	4	-	-	-
			Conduct 8 meetings for DACTC and DAC	Number of meetings	8	2	2	2	2
			Distribute 6000 condoms and condotainers	Number of condoms distributed	6000	1500	1500	1500	1500
		Environmental Health Services.	Conduct 20 Inspections on waste disposal facilities	Number of inspections	20	5	5	5	5
			Conduct 40 environmental health awareness campaigns.	Number of campaigns	40	10	10	10	10
			Develop 1 Air Quality plan.	Number of plans	1	-	1	-	-
			Conduct 40 Inspections on sources of air pollution	Number of inspections	40	10	10	10	10
			Conduct 1600	Number of	1600	400	400	400	400

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			inspections of food and 3000 nonfood premises.	inspections on nonfood premises					
				Number of inspections on food premises	3000	750	750	750	750
			Sampling of 80 food, 20 water and 12 air pollution sources	Number of water samples	80	20	20	20	20
				Number food samples	20	5	5	5	5
				Number air samples	12	3	3	3	3
		Fire and Rescue Services	Conduct 320 business and government building inspections	Number of inspections	320	80	80	80	80
			100% Assessment of business building plans for compliance	% of building plans assessed	100%	100%	100%	100%	100%
			Respond to all (100%) of reported incidents	% response	100%	100%	100%	100%	100%
			Conduct 40 fire trainings and 40 awareness campaigns	Number of trainings	40	10	10	10	10
				Number of awareness campaigns	40	10	10	10	10
		Disaster management provision	100% response to disaster incidents	% responses to incidents	100%	100%	100%	100%	100%
			Establishment of 1 call center	Functional call center	1	-	1	-	-
			Conduct 1 disaster seminar by 31 December 2013	Number of seminars	1	-	1	-	-
			Conduct 2 workshops with the role players.	Number of workshops	2	-	1	-	1
			Conduct 4 disaster	Number of	4	1	1	1	1

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			management campaigns	awareness campaigns					
			Coordinate Establishment of 4 disaster ward committees	Number of coordination meetings	4	1	1	1	1
	To promote active citizenry and social compact through community safety, education, sport, arts and culture	Sport , Arts And Culture	Coordinate 4 District sporting council meetings,	Number of meetings	4	1	1	1	1
Coordinate 4 District Arts and culture Council meetings.			Number of meetings	4	1	1	1	1	
Facilitate district 7 sporting activities			Number of events	7	1	2	2	2	
Facilitate 4 arts & culture activities			Number of events	4	1	1	1	1	
Conduct 4 Sports, Arts & Culture awareness campaigns			Number of campaigns	4	-	4	-	-	
Cascade 1 District Special Developmental Plan to Ward level			Number of plans cascaded	1	-	1	-	-	
		Safety and security	Conduct 4 crime awareness campaigns.	Number of campaigns	4	1	1	1	1
Conduct 4 crime management forums			Number of forums	4	1	1	1	1	
Conduct 2 workshops on crime prevention			Number of workshops	2	-	1	-	1	

11.4. DEVELOPMENT PLANNING DEPARTMENT

STRATEGIC FOCUS AREA 3: ECONOMIC GROWTH AND DEVELOPMENT

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Local Economic Development (LED)	To create enabling environment to attract investment to generate economic growth and job creation	Enterprise development (smmes)	Ensure that 200 SMMEs benefited from supply Chain procurement system	Number of SMMEs benefited	200	50	50	50	50
			Introduce and implement 13 LED programmes	Number of LED programmes introduced & implemented	13	4	1	-	07
			Ensure that 59 SMMEs are supported and empowered through LED initiatives	Number of SMMEs supported and empowered	59	15	10	10	24
		EPWP	Create 7980 jobs through EPWP	Number of jobs	7980	-	2660	2660	2660
			Ensure that 7980 people benefit through EPWP accredited and non-accredited skills	Number of EPWP Beneficiary and/or certificate	7980	-	2660	2660	2660
			Identification of 10 Vukuphile leaner contractors and put them under supervisory learnership	Number of leaners contractors	10	-	-	-	10
Spatial Rationale	To ensure transformation of Human Settlements into integrated settlements through sound spatial development planning and governance	Spatial planning	Review one Spatial development Framework	SDF Reviewed	1	-	-	-	1
			Conduct 1 Land Development summit	Number of summit	1	-	-	-	1
			Host 4 Land forums	Number of forum	4	1	1	1	1

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
	To establish an efficient and productive administration that prioritizes delivery	Geo-spatial technology (GIS)	Conduct 4 GIS exhibitions	Number of exhibition	4	1	1	1	1
			Conduct 4 GIS forum meetings	Number of forums	4	1	1	1	1
			Create 1 Shape-File (Projects Coordinates)	Number of shape files created	25	5	6	7	7
			Ensure 100% Reduction in unknown projects location	% Reduction in unknown projects location	100%	25%	50%	75%	100%
	To ensure mobility through the implementation of an effective public transport system	Transport Planning	Develop 1 Road management system	Number of road management systems developed	1	-	-	--	1
			Host 4 Public transport month programme	Number of programmes hosted	4	-	4	-	-
			Empower 12 transport organized formations	Number empowered	12	-	-	-	12

STRATEGIC FOCUS AREA 4: GOOD GOVERNANCE, ADMINISTRATION AND REGULATORY REFORM

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of measurement /	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Good Governance and Public Participation	To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	IDP	Produce 1 Approved IDP Review document	Number of document	1	-	-	-	1
			Produce 1 IDP framework	Number of framework	1	1	-	-	-
			Produce 1 IDP process plan	Number of plan produced	1	1	-	-	-
			Produce 1 corporate calendar	Number of Calendar	1	1	1	1	1

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of measurement /	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			Conduct 4 IDP Rep Forum	Number of forum	4	1	1	1	1
			Conduct 4 IDP/Budget Consultative	Number of consultative meeting	4	-	-	-	4
			Conduct 4 Distract Development Planning Forum	Number of meetings	4	1	1	1	1

11.5. FINANCE DEPARTMENT

STRATEGIC FOCUS AREA 4: GOOD GOVERNANCE, ADMINISTRATION AND REGULATORY REFORM

KPA	Strategic Objective	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2012/2013	QUARTERLY TARGETS			
						Target: End September 2012	Target: End December 2012	Target: End March 2013	Target: End June 2013
Municipal Financial Viability and Management	To ensure sound financial management of municipality by 2013/14	Budget	Prepare 1 annual budget for approval by Council	Number of approved budgets	1	-	-	-	1
			Prepare 1 financial statements that present the financial position, results and cash flow of the municipality	Number of financial statements	1	1	-	-	-
			Prepare and submitting of monthly, quarterly, midyear and annual reports on budget implementation as required by MFMA.	Number of reports	12	3	3	3	3
			Conduct 1 reviewal of the financial management policies and ensure approval by council	Number of Reviews conducted	1	-	-	-	1
		Revenue Management	Review 1 Revenue enhancement strategy	Number of strategies reviewed	1	-	-	-	1
			Facilitate the updating of 1 indigent register	Number of Updated indigent registers	1	1	-	-	-
			Ensure Establishment of 2 Pay points	Number of pay point	2	2	-	-	-
		Expenditure Management	Ensure Preparation and reviewal of 12 creditors reconciliations	Number of reconciliations	12	3	3	3	3
			Ensure Monitoring of the creditors age analysis through production of 12 reports	Numbers of reports	12	3	3	3	3
			Ensure that payments are 100% made within 30 days from the day of receiving valid tax invoice	% of payments made within 30 days	100%	100%	100%	100%	100%

KPA	Strategic Objective	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2012/2013	QUARTERLY TARGETS				
						Target: End September 2012	Target: End December 2012	Target: End March 2013	Target: End June 2013	
		Supply Chain Management	Ensure 100% Processing of formal quotation requests & orders within 03 days,	% of quotations and orders processed within 3 days	100%	100%	100%	100%	100%	
			Award tenders within 90 days	Percentage of tenders awarded within 90 days	100%	100%	100%	100%	100%	
			Conduct monthly inventory reconciliations	Number of reconciliations	12	3	3	3	3	
			Prepare quarterly procurement statistics	Number of procurements statistics conducted	4	1	1	1	1	
			Asset Management	Verify property, plant and equipment twice a year	Number of assets count conducted	2	1	-	-	1
				Write-off all assets which are no longer in use once a year	Number write off events held	1	-	-	-	1
				Dispose all assets that are no longer in use once a year	Number of disposal events held	1	-	-	-	1.
				Ensure monthly reconciliation of assets register	Number of reconciliations	12	3	3	3	3

11.6. OFFICE OF MUNICIPAL MANAGER

STRATEGIC FOCUS AREA 4: GOOD GOVERNANCE, ADMINISTRATION AND REGULATORY REFORM

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/Strategies	Unit of Measurement	Annual Projected Target: 2012/2013	QUARTERLY TARGETS			
						Target: End September 2012	Target: End December 2012	Target: End March 2013	Target: End June 2013
Good Governance and Public Participation	To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Intergovernmental Relations (IGR)	Coordinate 4 district IGR mayors Forum	Number of forum meetings	4	1	1	1	1
			Coordinate 4 District IGR Technical Forums	Number of forum meetings	4	1	1	1	1
			Coordinate 16 IGR cluster meetings	Number of cluster meetings	16	4	4	4	4
		Audit Committee	Conduct 4 Audit Committee meetings,	Number of meetings	4	1	1	1	1
			Compile 4 Audit Committee reports	Number of reports	4	1	1	1	1
			Compile 4 annual Audit Committee reports	Number of reports	4	-	-	-	1
			Compile 4 Internal Audit reports	Number of charters reviewed	4	1	1	1	1
		Internal Audit	Conduct 4 District Internal Audit Forum	Number of plans meetings	4	1	1	1	1
			Review 1 audit committee charter	Number of charters reviewed	1	1	-	-	-
			Review 1 Audit methodology	Number of audit methodologies reviewed	1	1	-	-	-
		Internal Audit	Review 1 internal audit charter	Number of Reviewed audit charters	1	1	-	-	-
			Conduct 1 Annual Risk Assessment	Number of risk assessments	1	-	-	-	1
		Risk, Fraud and Corruption	Host 4 Risk Management Committee meetings,	Number of meetings	4	1	1	1	1

			Review 1 Risk Management Committee charter & framework,	Number of charters and frameworks reviewed	1	1	-	-	-
			Compile 4 Risk assessment report.	Number of reports	4	1	1	1	1
			Conduct 4 Anti- Fraud and Corruption workshops	Number of awareness workshops	4	1	1	1	1
			Compile 12 reports from the Service Provider & Investigation reports	Number of reports	12	3	3	3	3
			Review of 1 Anti-Fraud and Corruption Policy.	Number of policies reviewed	1	-	-	-	1
		Report of the Auditor General	Ensure that General Managers resolve 100% of issues raised by the AG relating to their departments in the previous financial year AG's report	% of findings resolved	100%	25%	50%	75%	100%

Municipal Transformation and Organizational Development

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit Measurement of	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Municipal Institutional Development and Transformation	To establish an efficient and productive administration that prioritizes delivery	Monitoring and Evaluation	Conduct 120 Project Monitoring visits	Number of projects visited	120	30	30	30	30
			Monitor and evaluate compliance to service standards through producing 4 reports	Number of reports submitted	4	1	1	1	1
			Produce 4 MTAS Reports (outcome 9)	Number of reports produced	4	1	1	1	1
			Produce 4 revitalized LGTAS reports	Number of reports produced	4	1	1	1	1
		Organizational PMS	Conduct 4 performance review meetings	Number of quarterly review meetings	4	1	1	1	1
			Compile 4 organisational (SDBIP) performance reports	Number of reports produced	4	1	1	1	1

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			Produce 1 mid-year report by 25 January 2014	Number of reports	1	-	-	1	-
			Revise 1 SDBIP by 30 March 2014	Number of SDBIPs revised	1	-	-	1	-
			Produce 1 2012/13 annual report by 31 January 2014	Number of reports	1	-	-	1	-
			Produce 1 SDBIP 28 days after budget and IDP approval.	Number of SDBIPs	1	-	-	1	-

Good governance and Community Participation

STRATEGIC FOCUS AREA 5: JUSTICE, COMMUNITY SAFETY AND SECURITY

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit of Measurement	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Municipal Institutional Development and Transformation	To establish an efficient and productive administration that prioritizes delivery	Legal Services	Ensure the Promulgation of 3 by-laws	Number of by-law promulgated	3		1	1	1
			Ensure that the municipality is 100% Represented legally in all litigations	% representations in litigations	100%	100%	100%	100%	100%
			Ensure that legal advice is 100% given as and when it is needed	% of legal advice given	100%	100%	100%	100%	100%

11.7. OFFICE OF THE EXECUTIVE MAYOR

STRATEGIC FOCUS AREA 4: GOOD GOVERNANCE, ADMINISTRATION AND REGULATORY REFORM

Good governance and Community Participation

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Unit Measurement	Annual Projected Target: 2013/2014	QUARTELY TARGETS			
						Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Good Governance and Public Participation	To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Communication	Conduct 4 researches	Number of researches	4	1	1	1	1
			Conduct 4 District Communicators Forum,	Number of meetings	4	1	1	1	1
			Conduct 1 Communication Conference	Number of conferences	1	-	-	-	1
			Conduct 4 Public participation events	Number of Participation events	4	1	1	1	1
			Conduct 1 State of the District Address	Number of events	1	-	-	-	1
			Produce 4 quarterly brochures & 4 newsletters	Number of brochures	4	1	1	1	1
				Number of news letters	4	1	1	1	1
			Advertise 19 times on 1 National Magazine,	Number of adverts	19	5	5	5	4
			Advertisement on 4 print media	Number of adverts	4	1	1	1	1
			Make 10 Radio adverts	Number of adverts	10	2	3	2	3
		Thusong service centre	Convene 6 Local Inter-sectorial Steering Committee meeting	Number of meetings	6	2	2	2	-
		Departmental Focus Area	Coordinate 6 Service Awareness meetings	Number of meetings	6	2	2	2	-

STRATEGIC FOCUS AREA 2: HEALTH, SOCIAL AND COMMUNITY DEVELOPMENT

Special programmes for the moral regeneration, youth, gender, disable people, children, and pensioners

KPA	Strategic Objectives	Departmental Focus Area	Key Performance Indicators/ Strategies	Baseline	Annual Projected Target: 2012/2013	QUARTERLY TARGETS			
						Target: End September 2012	Target: End December 2012	Target: End March 2013	Target: End June 2013
	To promote active citizenry and social compact through community safety, education, sport, arts and culture	Special programmes	Conduct 4 empowerment events for each focus group	Number of events	4	1	1	1	1
			Develop 1 strategy that addresses child labour by 30 June 2014.	Number of strategies	1	-	-	1	
			Establish 4 Morale regeneration forums at District, local and ward by 30 June 2014.	Number of forums	4	1	1	1	1
			Conduct 4 public awareness campaigns	Number of campaigns	4	1	1	1	1
		Executive Mayor's bursary fund	Awarding 60 bursary to the needy learners by the end of the financial year	Number of applicants awarded with bursaries	60	-	-	60	-

12. Capital Works Plan

A detailed capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. A summary of capital projects for each responsible manager, by vote must be provided showing quarterly projections for performance in relation to implementing capital projects. The projects, funded by both the operational and capital budget components, indicating quarterly milestones are indicated below:

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
WATER PROJECTS										
Malamulele East Jerome_ 2ML Reservoir	Thulamela	R6,6m	Construction of 2ML Concrete Reservoir	Number of reservoirs constructed	0	1	-	1	-	-
			Construction of 4 valve chambers	Number of chambers constructed	0	4	-	4	-	-
			Construction of 150m access road	Number of meters constructed	0	150	-	150	-	-
Malamulele East Jerome- Phaweni	Thulamela	R5,6m	Construction of 11.440km Internal reticulation	Number of kms constructed	4kms completed	7.4	7.4	-	-	-
			Construction of 1.4km delivery line from Mhinga	Number of kms constructed	0	1.4	0.8	0.6	-	-
			Erection of 300KL elevated tank	Number of tanks erected	0	1	-	1	-	-
			Installation of 21 Communal standpipes	Number of stand pipes installed	0	21	-	21	-	-

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Malamulele East Jerome- Tshikonelo	Thulamela	R17m	Construction of 21.735km Internal reticulation	Number of kms constructed	12	9.735	4	4	1.735	-
			Construction of 4km pumping main	Number of kms constructed	2kms pumping main completed	2	2	-	-	-
			Erection of 150Kl steel tank	Number of tanks erected	0	1	-	1	-	-
			Erection of 600KL Elevated tank	Number of tanks erected	0	1	-	1	-	-
			Installation of 13 communal standpipes	Number of standpipes installed	0	13	-	-	13	-
			Construction of 1 x Pump station and fittings	Number of pump stations constructed	0	1	-	1	-	-
Malamulele West- RWS- Mphambo Water Reticulation	Thulamela	R6,1m	Construction of 15.235km Internal network reticulation	Number of kms constructed	14kms completed	1.235	1.235	-	-	-
			Installation of 27 Communal stand pipes	Number of stand pipes installed	15 Stand pipes completed	12	12	-	-	-
			Installation of 23 Communal stand pipes	Number of stand pipes installed	12 stand pipes completed	11	11	-	-	-

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Thohoyandou Block K and R water reticulation	Thulamela	R4m	Construction of 14.435km Internal reticulation	Number of kms constructed	design	9	-	2	6	1
			Installation of 437 stand pipes	Number of stand pipes installed		280	-	-	-	280
Malamulele East Jerome Phase II_ Roadhouse Water reticulation	Thulamela		Erection of 200KL elevated tank,	Number of tanks erected	Designs	1	-	-	-	1
			Construction of 17.800km Water reticulation	Number of kms constructed		10	-	3	6.5	0.5
			Installation of 71 stand pipes	Number of stand pipes installed		71	-	-	-	71
Malamulele East Jerome Phase II_ Xigalo Water reticulation	Thulamela		Construction of 16.180km Water reticulation	Number of kms constructed	design	8	-	2	5.5	0.5
			Installation of 55 communal stand pipes	Number of stand pipes installed		55	-	-	-	55
Malamulele East Jerome Phase II_ Nyavhani Water reticulation	Thulamela		Construction of 15.600km Water reticulation	Number of kms constructed	design	9	-	2	6.5	9
			Installation of 45 Communal stand pipes	Number of stand pipes installed		45	-	-	-	45

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Mukumbani, Tshila, Tshivhungululu, Raba, Ngwenani, Mavho, Gondeni & Lunungwi phase 3	Thulamela	R9.5m	construction of 200 Valve chambers	Number of valves chambers constructed	90kms distribution pipelines completed	200	200	-	-	-
Malamulele west water reticulation phase 3	Thulamela	R30m	Construction of 80km of reticulation lines	Number of kms of reticulation lines constructed	Design stage	80	-	20	30	80
			Installation of 100 Standpipes	Number of standpipes installed		100	-	-	50	50
Nandoni RWS: Construction of Bulk pipeline from Valdenzia to Mowkop D1	Makhado	R30m	Construction of 9km bulk pipeline.	Number of kms constructed	design	5	-	-	2.5	2.5
Nandoni RWS: Construction of Bulk Pipeline from Valdenzia to Mowkop Reservoir D2	Makhado	R30m	Construction 9km bulk pipeline	Number of kms constructed	design	1	-	-	2.5	2.5
Mavhode/Madatshitshi/Tshamulungwi/Mafhohoni Water Supply	Mutale	R3m	Construction of 400kl reservoir	Number of reservoirs constructed.	Foundation excavation and blinding completed	1	-	1	-	-
			Construction of one pump station	Number of pump stations constructed	Civil works completed	1	-	1	-	-
			Erection of 71 communal standpipes	Number of communal standpipes erected	40	31	15	16	-	-
Rambuda Pumpstation: Bulk line to Mavhode Phase 1B	Mutale	R3m	Commissioning of 4 pumps sets	Number of pumps	Installation of pumps	4	4			

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
				commissioned						
Tshagwa,Baimore,Tshiungani Water Reticulation	Mutale	R2,5m	Equipping of boreholes	Number of boreholes equipped	Boreholes drilled	3	3	-	-	-
			Construction of 18km pipeline	Number of kms constructed	11km pipeline construction complete	7	7			
			installation of 400kl Elevated steel tanks	Number of tanks installed	tanks assembled on site	3	3	-	-	-
			Installation of 72 stand pipes	Number of standpipes installed	35 communal stand pipes completed	37	37	-	-	-
			Construction of pump stations	Number of pump stations constructed	0	3	3	-	-	-
Manenzhe/Bale water supply	Mutale	R7,5m	Equipping of boreholes	Number of boreholes equipped	0	2	-	-	-	2
			installation of 1 x elevated tanks	Number of elevated steel tanks installed	0	1	-	-	-	1
			Construction 12kms of pipeline	Number of kms constructed	0	12	-	-	-	12
			Erection of 15 standpipes	Number of standpipes	0	15	-	-	-	15

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Shayandima Ext 9,10 and 11 Phase A: Bulk Water supply	Thulamela	R5m	Construction of 4.2km pipeline	Number of kms constructed	3.2	1	1	-	-	-
			Construction of 14 Manholes chambers	Number of chambers constructed	10	4	4	-	-	-
Shayandima Ext 9,10 and 11 Phase 1B: 7,5 ML Reservoir	Thulamela	R9m	Construction of 7.5ML reservoir	Number of reservoirs constructed.	Shuttering for casting of the lifts	1	1	-	-	-
Xikundu/Mhinga Water Reticulation Phase 2 (Nghezimani)	Thulamela	R30m	Construction of 16.080km of internal reticulation pipe	Number of kms constructed	Design	16.080	2	4.5	6	3.580
			Installation of 110 stand pipes	Number of stand pipes installed		110	-	-	-	110
(Mhinga Zone) 1	-	-	Construction of 14.800km of internal reticulation pipe	Number of kms constructed		14.800	2	3	5	4.8
			Installation of 110 stand pipes	Number of stand pipes installed		110	-	-	-	110
(Mhinga Zone) 2	-	-	Construction of 9.730km of internal reticulation pipe	Number of kms constructed		9.730	1	2	3.5	3.230
			Installation of 90 stand pipe	Number of stand pipes installed		90	-	-	-	90

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
(Mhinga zone 3)			Construction of 17.314kms internal reticulation pipes	Number of kms constructed		17.314	2	3.5	5	6.814
			Installation of 125 stand pipes	Number of stand pipes installed		125	-	-	-	125
(Makuleke)			Construction of 1.695kms of internal reticulation pipes	Number of kms constructed		16.950	2	4	5	5.95
			Installation of 90 stand pipes	Number of stand pipes installed		90	-	-	-	90
(Mabiligwe)			Construction of 13.950Km internal reticulation	Number of kms constructed		13.950	2.95	3	3.5	4.5
			Installation of 85 stand pipes	Number of stand pipes installed		85	-	-	-	85
Malamulele West water reticulation phase 2 (Phaphazela Reticulation)	Thulamela	R30m	Construction of 21.670Km internal reticulation	Number of kms constructed	20km completed	1.670	1.679	-	-	-
(Mudabula Reticulation)			Installation of 57 communal stand pipes	Number of communal stand pipes installed	0	57	57	-	-	-

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
Ngudza & Dzingae Inclusive of Matatshe Prison Bulk & Internal Reticulation			Construction of 4kms of bulk water supply pipe at Ngudza	Number of kms constructed	Design	4	-	-	-	4
			Construction of 15kms of water reticulation pipelines at Ngudza	Number of kms constructed		15	-	-	-	15
			Construction of 17kms of bulk water supply pipe at Dzingae	Number of kms constructed		17	-	-	-	17
			Construction of 6kms of water reticulation pipelines at Dzingae	Number of kms constructed		6	-	-	-	6
			Installation of 570 yard connection points for Ngudza	Number of yard connections		570	-	-	-	570
			Installation of 590 yard connection points for Dzingae	Number of yard connections		590	-	-	-	590
			Installation of 1x elevated tank for Dzingae	Number of tanks installed		1	-	-	-	1
			Installation of 1 x 1000kl elevated tank	Number of tanks installed		1	-	-	-	1

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			for Ngudza							
			Refurbishment of 1 x Package plant for Dzingae	Number of package plant refurbished		1	-	-	-	1
Construction & development of dedicated bulk lines from RD7 to Donald Fraser Hospital Including Storage & other bulk & internal reticulation lines for villages of Vhufuli, Tshitereke & Makhuvha	Thulamela Local Municipality	2m	Construction of 3.3km bulk water supply pipe from Tshilapfene to RD7 in Vhufuli	Number of kms constructed	Design	3.3	-	-	-	3.3
			Installation of 1 x 109kl steel reservoir at Vhufuli	Number of reservoirs installed		1	-	-	-	1
			Construction of 0.6km pipeline from RD7 to RDF	Number of kms constructed		0.6	-	-	-	0.6
			Construction of 0.7km pipeline from RDF to elevated tank inside hospital	Number of kms constructed		0.7	-	-	-	0.7
			Construction of 1.8km pipeline from RD7 to RD8 and RD8A	Number of kms		1.8	-	-	-	1.8
			Construction of 3 Pump stations	Number of pump stations		3	-	-	-	3

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
				constructed						
			Construction of 5.09km internal reticulation in Vhufuli	Number of kms		5.09	-	-	-	5.09
			Construction of 10.6km internal reticulation in Tshirekeke	Number of kms		10.6	-	-	-	10.6
			Construction of 21.2km internal reticulation in Makhuvha	Number of kms		21.2	-	-	-	21.2
Matsa, Mamvuka and Manyii bulk water supply Phase 2	Makhado	R25m	Construction of 1.0ML concrete reservoir	Number of concrete reservoir	design	0	-	-	-	-
			Construction of 1x 2.0 ML concrete reservoir	number of reservoir		0	-	-	-	-
			400kl concrete reservoir	Number of reservoir		1	-	-	-	1
			Construction of 1 x booster pump station	Number of pump stations		1	-	-	-	1
			16.2 km of 200mm dia bulk pipeline	Number of kms		6	-	-	1	5
			12.6 km reticulation pipelines	Number of kilometers		5	-	-	2	3
Middle Letaba Command Reservoir	Makhado	R0.8m	Connection of a completed bulk line to new and		Approved Design report,	Complete connection to the	Procurement of contractor		Complete project	

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			2 existing concrete reservoirs		drawings & draft tender document.	existing new and old reservoirs	& site handover			
Tshitale RWS: Mulima, Likhade, Pfananani and Lambani water supply	Makhado	R10m	Equipping of 1 boreholes with electrical driven motor	Number of boreholes	Design	1	-	-	-	1
			2 x 87kl elevated tanks	Number of elevated tanks		2	-	-	1	1
			2 x pump stations	Number of pump stations		1	-	-	-	1
			8.8km of 160mm diameter ductile iron pipeline	Number of kilometers		4	-	-	2	2
Nandoni RWS: Construction of Bulk pipeline from Valdenzia to Mowkop D1	Makhado	R30m	Construction of 2.329m (800mm diameter) steel bulk pipeline.	Number of kms	design	1	-	-	0.5	0.5
Nandoni RWS: Construction of Bulk Pipeline from Valdenzia to Mowkop Reservoir D2	Makhado	R30m	Construction 14.658km (750 diameter) steel bulk pipeline	Number of kms	design	1	-	-	0.5	0.5
SEWER PROJECTS										
Upgrading of Makhado Sewerage Treatment Plant Civil & structural Works	Makhado	R4M	Commissioning of WWT plant	Number of WWT plant	Civil & structural works complete	1	1	-	-	-
Upgrading of Makhado Sewerage Treatment Plant-Mechanical & electrical	Makhado	R4m	Installation of 2 x motors and (pumps at the	Number of motors & pump	Installation	Commissioning	2	-	-	-

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			standby pump station	installed						
			Installation of 2 x motors and pumps at the sludge pump station	Number of motors & pumps installed	Installation		2	-	-	-
			Installation of 2 x aerators and stirrers	Number of aerators & stirrer installed	Installation		2	-	-	-
Musina Nancefield WWTW	Musina	R4m	Desludging 2 anaerobic ponds	Number of ponds deslugged	3M/d sewage treatment plant which is dysfunctional	2	-	-	-	2
			Cleaning sludge 1 2 x reactor and clarifiers	Number of reactors & clarifiers cleaned		2	-	-	2	-
			Installing two(2) mechanical screens at inlet	Number of screens installed		2	-	-	-	2
Eltivillas Sewer System	Makhado	R25m	Construction of 2.112 km pipeline	Number of kms	Design.	2	-	-	1	1
			Construction of 3.454km pipeline of Tshikota outfall	Number of kmss		3.454	-	-	1	2.454
SANITATION PROJECTS										

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
VIP toilets	Makhado Thulamela Mutale	R25m	Construction of VIP toilets	Number of units constructed		3 846 units	-	1923	1923	-
LED PROJECTS										
Tshakhuma Hatchery: Construction Phase two	Makhado	R 500,000.00	Construction of 01 Admin Office block	Number of Admin block constructed	design	1	-	-	-	1
			Erection of 450m Security fence	Number of meters erected		450	-	250	200	-
			Upgrading to 03 phase electrical connections(25 kva)	Number of connections upgraded		1	-	-	1	-
			Construction of 800m ² Paving	Number of m ² constructed		800	-	-	-	800
			Construction of 350m Water reticulations	Number of meters constructed		350	-	100	100	150
Pfano Polish Manufacturing Phase two	Thulamela	R 700,000.00	Upgrading of 3 phase electrical connections(25 kva)	Number of connections upgraded	Manufacturing building completed	1	-	-	1	-
			Installation of 120m security palisade fence	Number of meters installed		120	-	60	60	-
			Installation of 01 X 5000l water tank and stand	Number of tanks installed		1	1	-	-	-
			Supply and installation of	Number of machines		3	-	3	-	-

Project Name	Municipality	Budget	KPI	Unit of measurement	Baseline	Annual Projected Target: 2013/2014	QUARTERLY TARGETS			
							Target: End September 2013	Target: End December 2013	Target: End March 2014	Target: End June 2014
			polish manufacturing machinery	supplied & installed						
Lwamondo Atchar Building	Thulamela	R 2,m	construction of 01 steel shed building	Number of shed constructed	design	1	-	-	1	1
			installation of Achaar manufacturer machinery	Number of machines installed		4	-	-	-	4
FIRE AND RESCUE PROJECTS										
Fire Training Centre and Station at Vuwani Phase 2	Makhado	R5m	Construction of 10 Buildings for living quarters	Number of living quarters constructed	8 buildings for living quarters completed	2	-	2	-	-
			Construction of 1 Laundry	Number of laundry constructed	0	1	-	1	-	-
			Construction of 2600m ² paving	Number of m ² constructed	2150	450	100	350	-	-

13. Capital Projects Expenditure Projections

A further breakdown of details of the projects, indicating costs timed per month is indicated below:

No	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CAPITAL WATER PROJECTS														
1	Malamulele East:Jerome Command Reservoir(3.5ml)system(including professional fees)	6,000,000.00			1500 000			1500 000			1500 000			1500 000
2	Malamulele East:Jerome Command Reservoir(3.5ml)system Phase 2	24,000,000.00			6000 000			6000 000			6000 000			6000 000
3	Malamulele west water reticulation phase 3	30,000,000.00			7500 000			7500 000			7500 000			7500 000
4	Thohoyandou Block K Ext and Block R Water reticulation	4,000,000.00			1000 000			1000 000			1000 000			1000 000
5	Malamulele west phase 1B-Muswani	1,000,000.00			250 000			250 000			250 000			250 000
6	Malamulele west phase 1B-Mpambo	3,000,000.00			750 000			750 000			750 000			750 000
7	Malamulele East:Jerome Phaweni Reticulation	3,100,000.00			775 000			775 000			775 000			775 000
8	Malamulele East:Jerome Tshikonelo Reticulation	13,000,000.00			3 250 000			3 250 000			3 250 000			3 250 000
9	Upgrading & Extension of Internal Reticulation:Mukumbani,tsh phase 3	9,596,043.00			2 399 010			2 399 010			2 399 010			2 399 010
10	Mavhode/Madatshitshi/Tshamulungu/Mafhohoni Water Supply	3,000,000.00			750 000			750 000			750 000			750 000
11	Dzindi bulk water supply and reticulation phase 2	10,000,000.00			2 500 000			2 500 000			2 500 000			2 500 000
12	Dzindi bulk water supply and reticulation phase 3	12,000,000.00			3 000 000			3 000 000			3 000 000			3 000 000
13	Tshikhudini water supply	20,000,000.00			5 000 000			5 000 000			5 000 000			5 000 000
14	Reticulation at Phiphidi, Tshiawelo, Dovhoni and Ngwenani	19,800,000.00			4 950 000			4 950 000			4 950 000			4 950 000
15	Reticulation at Mathule and Zwikwengani	12,033,241.34			3 000 310			3 000 310			3 000 310			3 000 310
16	Shayandima ext 9,10 and 11 phase A:bulk water supply	5,000,000.00			1 250 000			1 250 000			1 250 000			1 250 000

No	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
17	Shayandima ext 9,10 and 11 water reticulation phase 2	4,000,000.00			625 000			625 000			625 000			625 000
18	Tshagwa,Baimore and Tshiungani water reticulation	2,500,000.00			625 000			625 000			625 000			625 000
19	Hlungwane(Ntlaveni)water reticulation	4,000,000.00			1000 000			1000 000			1000 000			1000 000
20	Xikundu/Mhinga water reticulation phase 2	30,000,000.00			7500 000			7500 000			7500 000			7500 000
21	Mutale upgrading of raw water dam	14,500,000.00			3 625 000			3 625 000			3 625 000			3 625 000
22	Gundani Tshamutora bulk water reticulation	10,393,892.96			2 598 473			2 598 473			2 598 473			2 598 473
23	Damani rws:Upgrading of water treatment works Phase 2(P4)	27,000,000.00			6 750 000			6 750 000			6 750 000			6 750 000
24	Damani rws:upgrading of water treatment works phase 1	3,800,000.00			950 000			950 000			950 000			950 000
25	Xikundu RWS:Bulk supply	30,141,822.70			7 535 455			7 535 455			7 535 455			7 535 455
26	Shayandima ext 9,10 and 11 phase B:reservoir	9,000,000.00			2 250 000			2 250 000			2 250 000			2 250 000
27	Vondo RWS: Water & waste projets(vhufuli,tshitereke & makhuba bulk	33,000,000.00			8 250 000			8 250 000			8 250 000			8 250 000
28	Vondo RWS: Ngudza & dzingahe incl of matatshe prison bulk	27,000,000.00			6 750 000			6 750 000			6 750 000			6 750 000
29	Malamulele west phase 1B-Phaphazela Reservoir	4,200,000.00			1 850 000			1 850 000			1 850 000			1 850 000
30	Malamulele west phase 1B-Elevated tanks	7,000,000.00			1 750 000			1 750 000			1 750 000			1 750 000
31	Malamulele west phase 1B-Phaphazela water reticulation	8,000,000.00			2 000 000			2 000 000			2 000 000			2 000 000
32	Malamulele west phase 1B-Mudabula water reticulation (including professional fees)	9,500,000.00			2 375 000			2 375 000			2 375 000			2 375 000
33	Rural Sanitation	25,000,000.00			6 250 000			6 250 000			6 250 000			6 250 000
34	Tshikudini water suply project	3,593,750.00			898 437			898 437			898 437			898 437
35	Tshiungani, Nwiini, Maholoni and Bileni electrification				150 000			150 000			150 000			150 000

No	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date												
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
	and equiping of boreholes	600,000.00										000			000
36	Hlungwane(Ntlaveni)water reticulation	1,000,000.00			250 000				250 000			250 000			250 000
37	Block A(Miluwani and Tshidaulu) water reticulation	3,000,000.00			750 000				750 000			750 000			750 000
38	Mafukani to Mabila Bulk water supply phase 2	700,000.00			175 000				175 000			175 000			175 000
39	Luphephe nwanedi rws:mechanical and electrical works	4,467,045.00			1 116 761				1 116 761			1 116 761			1 116 761
40	Tshilapfene/Mukumbani road phase 1	2,500,000.00			625 000				625 000			625 000			625 000
41	Mutale Route S: Contract 5	1,000,000.00			250 000				250 000			250 000			250 000
42	Mutale Route S: Phase 3B	185,000.00			46 250				46 250			46 250			46 250
43	Thohoyandou Waste Water treatment works	4,000,000.00			1 000 000				000 000			000 000			000 000
44	Damani Phase 4 & 5 water supply(replacement of pumps and electrical equipment)	250,000.00			65 500				65 500			65 500			65 500
45	Thohoyandou Business area sewerage	150,000.00			37 500				37 500			37 500			37 500
46	Mavhode/Madatshitshi/Tshamulungu/Mafhohoni Water Supply	3,000,000.00			750 000				750 000			750 000			750 000
47	Upgrading of Makhado Waste water treatment plant	3,000,000.00			750 000				750 000			750 000			750 000
48	VDM Water pipelines survey	1,500,000.00			375 000				375 000			375 000			375 000
11	Fire Training Centre and Station at Vuwani Phase 2	5,830,231.00			1 457 558				1 457 558			1 457 558			1 457 558

14. Other Programmes Expenditure Projections

A further breakdown of details of other programmes, indicating expenditure projections:

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	CORPORATE SERVICES													
1	Construction of Ten Guardrooms	1,000,000.00			1,000,000.									
2	Motor Vehicle	861,415.00												861,415.00
3	Computer Equipment	1,500,000.00	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000
4	Mobile public system	670,868.00			670,868.00									
5	Development of LAN	1,000,000.00	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83334	83334
6	Air conditioners	500,000.00												500,000.00
7	Internet upgrade(2M B Line	300,000.00	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000
8	Servers	1,000,000.00						1000 000						
9	EDMS	700,000.00			300000			400 000						
10	Digital Camera	50,000.00						50000						
13	Protective Clothing	2,771,151.00										2,771,151.00		
14	Training	5,000,000.00												
15	Medical Surveillance	2,000,000.00								1000 000				1000 000
	WATER SERVICES													

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
16	Water Indaba	500,000.00									500,000.00			
17	Free Basic Water :Mut	100,000.00	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333
18	Free basic water :Mus	100,000.00	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333
19	Free basic water:Thul	100,000.00	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333
20	Free basick water: Makh	100,000.00	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333
21	Technical support	2,000,000.00						1 000 000						1 000 000
	LED													
22	SMME Support and Training	65,000.00			16 250				16 250		16 250			16 250
23	Agricultural Summit	250,000.00												250,000
24	Cultural Festival (Mapungu'be carnival)	800,000.00									800,000			
25	Female Farmer of the year	92,000.00									92,000			
26	Youth Entrepreneur of the year	200,000.00						200,000						
27	Public Transport System	250,000.00												250,000
28	Youth Farmer of the year	200,000.00						200,000						
29	Youth Tourism Competition	200,000.00						200,000						

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
30	Exhibition: Local	250,000.00									250,000			
31	Exhibition: International	300,000.00												300,000
32	Public Transport Month	80,000.00												80,000
33	Land Development Summit	100,000.00												100,000
34	VDM in a Publication	50,000.00												50,000
35	Environmental management	200,000.00			50 000			50 000			50 000			50 000
36	Capital Start-up	3,600,000.00			90 000			90 000			90 000			90 000
37	Durban indaba	200,000.00						200,000						
38	Road Management System	750,000.00												750,000
39	Operation of the	1,593,000.00												
40	GIS week	200,000.00			50 000			50 000			50 000			50 000
	COMMUNITY SERVICES													
41	Safety and Security	100,000.00			2 5000			2 5000			2 5000			2 5000
42	Disaster Operation	2,000,000.00	166 666	166 666	166 666	166 666	166 666	166 666	166 666	166 666	166 666	166 666	166 666	166 666
43	HIV and AIDS Programme	50,000.00			12500			12500			12500			12500
44	Sports Council Act	60,000.00			15000			15000			15000			15000

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
45	Mayors Tournament	200,000.00									200,000			
46	O.R Tambo Games	200,000.00			200 000									
47	Disaster Awareness	30,000.00			7 500			7 500			7 500			7 500
48	Fire Awareness Campaign	25,000.00		8333.33			8333.33			8333.33				
49	Health council	25,000.00			25,000.00									
50	Licenses: Law Enforcement	50,000.00												50,000.00
51	Indigenous games	50,000.00									50 000			
52	Sports Academy	25,000.00	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250
53	Air quality	50,000.00			50 000									
54	Environmental Health	200,000.00			50 000			50 000			50 000			50 000
55	Cleanest Local Municipalities competition	133,572.00			133,572.									
56	OFFICE OF THE SPEAKER													
57	Social Cohesion	120,000.00												120 000
58	Human rights day	50,000.00			50,000									
59	Capacity building	200,000.00			200,000									
60	Conference ward committees	300,000.00			300,000									

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
61	Public Participation	400,000.00			100 000			100 000			100 000			100 000
	OFFICE OF THE EXECUTIVE MAYOR													
62	Publicity	300,000.00			75 000			75 000			75 000			75 000
63	Special Programs	600,000.00			150 000			150 000			150 000			150 000
64	Mayors Bursary Fund	3,000,000.00						3,000,000						
65	National Events	66,945.00							66,945					
66	State of the District Address	200,000.00						200,000						
67	Newsletter	700,000.00			175 000			175 000			175 000			175 000
68	Thusong Service Centre	25,000.00						12 500						12 500
69	Communication Conference	100,000.00						100 000						
70	District Communication	10,000.00			2 500			2 500			2 500			2 500
71	Support for traditional leaders	200,000.00	16666	16666	16666	16666	16666	16666	16666	16666	16666	16666	16666	16666
	CORPORATE SERVICES													
73	Occupational Health	500,000.00			150 000						150 000			200 000
74	Printing &	650,000.00			54 167			54 167			54 167			54 167

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	Stationary (Payroll)													
75	Protective Clothing	70,000.00												70,000
76	Security Tools	10,774,787.00												10,774,787
77	Training	2,000,000.00			666 667			666 667						666 667
78	Municipal Services	700,000.00	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33	58333.33
79	Customer Services (Name tags)	100,000.00												100,000
80	Employee Wellness	200,000.00			66 666			66 666						66 666
81	Bursaries	150,000.00												
82	Lease office rentals	1,297,000.00	108 083	108 083	108 083	108 083	108 083	108 083	108 083	108 083.33	108 083	108 083	108 083	108 083
83	Recruitment costs	150,000.00			37 500			37 500		37 500				37 500
84	Bereavement	50,000.00	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66	4166.66
85	Car Rental	320,000.00	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000
	FINANCE DEPT													
86	Finance cost	1,000,000.00	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334	83 334
87	MSIG	750,000.00	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500
88	Annual financials	100,000.00						100,000						
89	Credit Control Sup	3,378,402.00	281 534	281 534	281 534	281 534	281 534	281 534	281 534	281 534	281 534	281 534	281 534	281 534
	OFFICE OF THE MM													
90	Performance management	500,000.00			125 000			125 000			125 000			125 000

Vote	Programme Name	2013/14 Budget	Projected Expenditure - Year to Date											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
91	Audit committee remuneration	315,000.00			78 750			78 750			78 750			78 750
92	Maintenance of fraud hotline	100,000.00	8 334	8 334	8 334	8 334	8 334	8 334	8 334	8 334	8 334	8 334	8 334	8 334
93	Annual Report	235,000.00									235,000			

15. Conclusion

As a vital monitoring tool, the SDBIP will help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. Each Department has provided quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and General Managers' performance contracts have contained contain these targets. The targets cannot be changed during the year unless Council approves the changes. The SDBIP will serve as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Senior Managers in delivering services to the community.