



*VHEMBE DISTRICT MUNICIPALITY*

# **2015/16**

## **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**



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**TO : THE EXECUTIVE MAYOR**  
**FROM : THE MUNICIPAL MANAGER**  
**DATE : 19 JUNE 2015**  
**SUBJECT : SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) - 2015/16**

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### **Purpose**

The purpose is to submit the Final Draft Service Delivery and Budget Implementation Plan (SDBIP) to the Executive Mayor for approval.

### **Background**

The Budget and the IDP of Vhembe District Municipality were approved by Council on 29 May 2015. Chapter 7 of the MFMA requires the Executive Mayor to take all reasonable steps to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

### **Recommendation**

It is recommended that the Executive Mayor approves the 2015/2016 SDBIP of Vhembe District Municipality.

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**ACTING MUNICIPAL MANAGER**

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**DATE**

**APPROVED/ NOT APPROVED**


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**THE EXECUTIVE MAYOR**

\_\_\_\_\_  
**DATE**

## **Section A : Introduction**

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the IDP and the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

### ***Service Delivery Targets and Performance Indicators***

Each Department has to provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and General Managers' performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes.

### ***The Components of a SDBIP***

The four necessary components of a SDBIP of Vhembe District Municipality are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Capital works plans.

The SDBIP is the formal link between organizational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.

### ***The SDBIP Concept***

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Directors and the community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Departments should be producing their own SDBIP's which roll up into the municipality's SDBIP.

### ***MFMA requirement - Approval of the SDBIP***

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 -

Responsibilities of municipal officials. Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act. Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that. National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP.

### ***MFMA requirement – Implementation & monitoring***

Section 54 sets out the responsibilities of the Executive Mayor with regard to budgetary control and the early identification of financial problems. When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP. The revised SDBIP must be promptly made available to the public.

### ***The SDBIP process in Vhembe District Municipality***

The production of the SDBIP has been co-ordinated in the Office of the Municipal Manager although all departments have been involved with its development. The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP.

### ***Monitoring and the adjustments budget process***

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections. As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended. The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances. In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

### ***Protocol for revision of SDBIP***

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of

the information received. This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

### ***Protocol***

Budget Office and Office of the Municipal Manager (PMS Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month. The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of +/- 10% or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the General Manager responsible for that project for a written report covering;

- The reason for the variance
- If necessary, what corrective measures have been put in place?
- Whether the start and finish dates of the capital project need amending.
- Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project.

The General Manager must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- Note the report of the General Manager.
- Note the report of the General Manager and keep the project under review.
- Request the General Manager to attend a Performance Review meeting with the Executive Mayor and the Municipal Manager to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended. If it is decided to amend the capital programme and SDBIP, so as to maintain overall service delivery, General Managers will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Chief Financial Officer and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and,

notwithstanding the requirements for an adjustments budget, request from General Managers an explanation of all variances of +/- 10% of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations. At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Budget Office. If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible General Manager for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future? The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

## Section B : Performance indicators and predetermined objectives

### 1. TECHNICAL SERVICES DEPARTMENT

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE	
<b>KPA 1: Service delivery and Infrastructure Development</b>												
<b>Priority/Focus Area: 1.1 Water</b>												
To improve access to water services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Water loss reduction</b>	94 278	R30 000 000	No. of water meters installed	Reduction of water loss	<b>10 000</b>	2 500	5000	7 500	10 000	Job cards	
		New target		No. of street taps repaired/removed		<b>100</b>	-	60	80	100		
	<b>Drinking water</b>	New target		% compliance to drinking water quality standard (Chemical, physical & micro biological)	Maintain drinking water quality on quarterly basis	<b>100%</b>	100%	100%	100%	100%	100%	Compliance reports
		New target		% of water interruptions resolved within target time	Water interruptions should be resolved within 48 hours	<b>100%</b>	100%	100%	100%	100%	100%	Log book
	<b>Preventative maintenance</b>	New target		No. of preventative and routine maintenance of water pumps and motors conducted	Preventative and routine maintenance of water pumps and motors	<b>4</b>	1	2	3	4	Maintenance report	
	<b>Borehole repairs</b>	New target		% of broken boreholes repaired within target time	Repair of broken boreholes within 168 hours	<b>100%</b>	100%	100%	100%	100%	100%	Borehole maintenance report
<b>Priority/Focus Area: 1.2. Sanitation</b>												
To improve access to sanitation services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Waste water</b>	New target		% compliance to waste water quality on quarterly basis	100% compliance to air fluent (waste water) quality	<b>100%</b>	100%	100%	100%	100%	Compliance reports	
		New target		% of sewer burstage resolved within target time	Sewer burstage should be resolved within 24 hours	<b>100%</b>	100%	100%	100%	100%	Log book	



Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance Standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
<b>KPA 1: Service delivery and Infrastructure Development</b>											
<b>Priority/Focus Area: 1.1 Water</b>											
To improve access to water services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Installation of communal stand pipes</b>	517	R30 330 000	No. of stand pipes installed less than 200m from the dwelling/Household	Install communal stand pipes inside dwellings	<b>150</b>	-	-	-	150	Completion certificates & completion reports
<b>Priority/Focus Area: 1.2. Sanitation</b>											
To improve access to sanitation services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Construction of VIP toilets</b>	4000	R 45 000 000	Number of VIP toilets constructed	Provide sanitation facilities through VIP toilets	6000	-	-	-	6000	Completion certificates
<b>Priority/Focus Area: 1.3 Electricity and Energy</b>											
To improve access to electricity services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Facilitate connection of electricity to households</b>	4	OpEx	No. of electricity facilitation meetings attended	Facilitate 4 electricity connection meetings on quarterly basis	<b>4</b>	1	2	3	4	Report and attendance register
<b>Priority/Focus Area: 1.4 EPWP</b>											
To create enabling local economic environment through infrastructure led growth and development that attract investment, generate economic growth and job creation	<b>Creation of Jobs through EPWP programmes</b>	4 577	R 3 696 000	No. of EPWP jobs created	Create 3 106 employment opportunities through EPWP	<b>3 106</b>	-	-	-	3 106	EPWP Report
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	<b>Resolve internal audit findings</b>	0%	OpEx	% internal audit findings resolved	Resolve internal audit findings on quarterly basis	<b>100%</b>	100%	100%	100%	100%	Report

## 2. CORPORATE SERVICES

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target 2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE	
<b>KPA 1: Municipal Transformation and organisational development</b>												
<b>Priority/Focus Area: 2.1 Organisational structure</b>												
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Filling of vacant positions</b>	1 619	R 12 000 000	No. of posts filled as per the approved funded structure	Approved and funded Organisational structure aligned with the IDP and Budget.	<b>25</b>	-	-	-	25	Appointment letters	
		2		Number of critical (Sec 54&56) posts filled by target time	Section 54 & 56 post to be filled 3 months after post has been vacated in terms of the MSA.	<b>4</b>	4	-	-	-	Council Resolution & concurrence by MEC	
	<b>Employment Equity</b>	0%	OpEx	% of employees appointed in terms of the EEP targets	Ensure 100% compliance to the EEP	<b>100%</b>	100%	100%	100%	100%	100%	Employment Equity Report
		0	OpEx	No. of the Employment Equity Committees established	Establishment of the Employment Equity Committee	<b>1</b>	1	-	-	-	-	Appointment letters
		0	OpEx	No. of Employment Equity Committee meetings conducted	Conduct Employment Equity Committee meetings	<b>4</b>	1	2	3	4	4	Attendance register & minutes
	<b>Priority/Focus Area: 2.2 Occupational health and safety</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>OHS policy implementation</b>	0%	OpEx	No. of reviewed OHS policy approved by Council by target date	Review OHS policy by 31 May 2016.	<b>1</b>	-	-	-	1	Approved reviewed policy	
		4	OpEx	No. of reports generated from OHS meetings	Functional OHS committee	<b>4</b>	1	2	3	4	OHS reports, minutes and Attendance register	
To establish an efficient and	<b>Medical</b>	R 1 500	R1 100 000	No. of employees	Send employees for	<b>1 500</b>	375	750	1 125	1 500	Medical	

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target 2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
productive administration that prioritizes quality service delivery	<b>surveillance</b>			sent for medical surveillance	medical surveillance.						Surveillance report
	<b>OHS Inspections</b>	12	OpEx	Number of OHS inspection conducted	Ensure conducive and healthy work environment	<b>3</b>	1	2	3	-	OHS Inspection report
		4	OpEx	Number of Awareness campaigns conducted		<b>3</b>	1	2	3	-	Attendance register & Report
<b>Priority/Focus Area: 2.3 Labour Relations</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Labour disputes cases</b>	4	OpEx	No. of Labour Relations workshops conducted	Ensure functionality of Labour Relations	<b>4</b>	1	2	3	4	Attendance & report
		0%	OpEx	% of cases reported and resolved		<b>100%</b>	100%	100%	100%	100%	Dispute resolution report
<b>Priority/Focus Area: 2.4 Employment Assistance programme</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Short-term interventions on reported cases</b>	0%	OpEx	% of EAP cases reported and attended	Attend to all report EAP cases	<b>100%</b>	100%	100%	100%	100%	EAP Statistics report
		4	OpEx	No. of workshops conducted	Conduct EAP workshops	<b>4</b>	1	2	3	4	Attendance register
		0%	R200 000	% of referrals conducted	Conduct 100% employee referrals	<b>100%</b>	100%	100%	100%	100%	EAP Statistics report
		0		No of sporting code events coordinated	Coordinate sporting codes events	<b>2</b>	1	-	-	2	IMSA games report
<b>Priority/Focus Area: 2.5 Information Technology</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Enhancement of IT Usage</b>	0%	OpEx	% of IT user support	Provide 100% IT support to departments	<b>100%</b>	100%	100%	100%	100%	IT support Report

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target 2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
		0%	R 600 000	% avoidance of data loss	100% avoidance of data loss	<b>100%</b>	100%	100%	100%	100%	Data loss Report
		0%	OpEx	% avoidance of loss of power	100% avoidance of power loss	<b>100%</b>	100%	100%	100%	100%	Power loss Report
		0	OpEx	No. of IT frameworks developed	Develop IT governance framework	<b>1</b>	-	1	-	-	Approved IT Framework
		0	R 2 200 000	No. of LAN upgraded	Upgrade of LAN	<b>1</b>	-	-	-	1	Implementation report
		0	R120 000	No. of short code SMS communication system installed	Install short code SMS communication system		-	1	-	-	Implementation report
<b>Priority/Focus Area: 2.6 Skills development</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Work place Skills plan</b>	1	R1 500 000	No. of work place skills plan developed	Develop work place skills plan for 2016/17.	<b>1</b>	-	-	-	1	Approve Work place skills plan
		0		No. of training committee meetings held	Ensure functionality of training committee	<b>4</b>	1	2	3	4	Attendance & minutes
		1		No. of annual training report submitted	Submission of the annual training report in preparation for 2016/17	<b>1</b>	-	-	-	1	Annual Training Report
		0		No. of councillors trained	Facilitate training of Councillors	<b>47</b>	-	-	-	47	Training report & attendance register
<b>Priority/Focus Area: 2.7 Council Support New target</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Council meetings</b>	5	OpEx	No. of Council meetings conducted	Conduct 5 quarterly Council meetings	<b>5</b>	1	2	4	5	Attendance Register & Minutes
	<b>Mayoral meetings</b>	5	OpEx	No. of Mayoral meetings conducted	Conduct 5 quarterly Mayoral committee meetings	<b>5</b>	1	2	4	5	Attendance Register & Minutes

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target 2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
	<b>Portfolio meetings</b>	5	OpEx	No. of portfolio committee meetings conducted	Conduct 5 quarterly portfolio committee meetings	<b>5</b>	1	2	4	5	Attendance Register & Minutes
	<b>LLF meetings</b>	5	OpEx	No. of LLF meetings conducted	Conduct monthly LLF meetings	<b>12</b>	3	6	9	12	Attendance Register & Minutes
<b>Priority/focus Area : Legal Services</b>											
To establish an efficient and productive administration that prioritizes quality service delivery	<b>Legal Services</b>	0%	R6 183 334	% representations in litigations	Ligation management	<b>100%</b>	100%	100%	100%	100%	Litigation report
		0%		% of SLAs developed	Contract management	<b>100%</b>	100%	100%	100%	100%	Contract management reports
		0%		% of Memorandum of Understanding developed							
<b>Priority/focus Area : Governance</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	<b>Internal audit findings</b>	0%	OpEx	% of internal audit findings resolved	100% response to internal audit findings	<b>100%</b>	100%	100%	100%	100%	Internal Audit Report

### 3. DEVELOPMENT PLANNING

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
<b>KPA 1: Municipal Transformation and organisational development</b>											
<b>Priority/Focus Area: 3.1 Local Economic Development</b>											
To create enabling local economic environment through infrastructure led growth and development that attract investment, generate economic growth and job creation	<b>District Economic Profile</b>	0	R300 000	No. of LED Forum conducted	Conduct LED Forum attended by all LMs	<b>4</b>	1	2	3	4	Minutes & Attendance register
	<b>SMME</b>	1	R 800 000	No. of SMME partnerships with other institutions	Support SMME within the district	<b>1</b>	-	-	-	1	Memorandum of Understanding
		4		No. of SMMEs initiated		<b>4</b>	2	-	3	4	
	<b>Agriculture</b>	2	R 370 000	No. of agricultural projects initiated	Enhance LED projects and programmes	<b>2</b>	-	-	1	2	Report
	<b>Tourism</b>	2	R 3 733 035	No. of marketing programmes initiated		<b>2</b>	1	-	-	2	Report
To create enabling local economic environment through infrastructure led growth and development that attract investment, generate economic growth and job creation	<b>Spatial Planning</b>	0%	R 1 000 000	% of municipal tribunal sittings held per request	Conduct Municipal planning tribunal sittings per request	<b>100%</b>	100%	100%	100%	100%	Attendance register minutes
		0	R 150 000	No. of spatial panning trainings facilitated	Spatial Planning and Land Use Management Act implemented	<b>2</b>	-	1	2	-	Report
		0	OpEx	No. of land development forum conducted		<b>2</b>	-	1	2	-	Attendance register
		0%	OpEx	% of land use control and land development application processed	Spatial Planning and Land Use Management implemented in line with SPLUMA	<b>100%</b>	100%	100%	100%	100%	Land Use report
	<b>SPLUMA</b>	0	R500 000	No. of nodal points developed	Development of nodal point	<b>1</b>	-	-	-	1	Completion certificate
		0%	OpEx	% of Site inspections requests received & attended	Site inspections on land use & land development	<b>100%</b>	100%	100%	100%	100%	Inspection report

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
	<b>Environment management</b>	6	R60 000	No. of environmental awareness programmes	Conduct environmental awareness programmes	<b>4</b>	1	2	3	4	Environmental awareness Report
<b>Priority/Focus Area: 3.2 GIS</b>											
To create enabling local economic environment through infrastructure led growth and development that attract investment, generate economic growth and job creation	<b>GIS</b>	4		No. of GIS forum	Conduct GIS forum	<b>4</b>	1	2	3	4	Attendance register & minutes
		5	R247 690	No. of GIS awareness campaign	Conduct GIS week awareness campaign	<b>5</b>	-	-	-	5	Attendance register
		0%		% of mapped projects as per request	100% mapping of projects	<b>100%</b>	100%	100%	100%	100%	Maps
<b>Priority/Focus Area: 3.3 Roads and Public Transport</b>											
To improve access to transport services through provision, operation and maintenance of Socio-economic and environmental infrastructure	Road and public transport activities	4		No. of public transport forums	Conduct 4 public transport forums	<b>4</b>	-	2	3	4	Attendance register & minutes
		3		No. of road safety management campaigns conducted.	Conduct 3 road safety management campaign	<b>3</b>	1	2	3	-	Road Safety campaign Report
<b>Priority/Focus Area: 3.4 Integrated Development Plan</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	IDP review	1		No. of approved IDP review documents	IDP developed and adopted by Council in line with the MSA and IDP framework.	<b>1</b>	-	-	-	1	Approved IDP
	Produce IDP Framework	1		No. of IDP framework development		<b>1</b>	1	-	-	-	Approved framework
	Produce IDP Process Plan	1		No. of IDP process plans developed	Alignment of national and provincial priorities reflected in the IDP	<b>1</b>	-	1	-	-	Approved process plan
	IDP Rep Forum	4		No. of IDP Rep forum meetings		<b>4</b>	1	2	3	4	Minutes, attendance register
	IDP & Budget Consultation	4		No. of IDP & Budget consultation meetings		<b>4</b>	-	-	-	4	Minutes, attendance register

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qrt1	Target Qrt2	Target Qrt3	Target Qrt4	Type of POE
<b>Priority/focus Area : 3.6 Governance</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Resolve internal audit findings	0%	OpEx	% of findings resolved	100% response to internal audit findings	<b>100%</b>	100%	100%	100%	100%	Report



#### 4. COMMUNITY SERVICES

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
<b>KPA : Service delivery and Infrastructure Development</b>											
<b>Priority/Focus Area: 4.1</b>											
To improve access to services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Water quality</b>	100	R50 000	% compliance to water quality standard	100% compliance to water quality standard	<b>100%</b>	100%78+	100%	100%	100%	Sample receipt
<b>Priority/Focus Area: 4.2 Waste management</b>											
To improve waste management services through provision, operation and maintenance of Socio-economic and environmental infrastructure	<b>Refuse management</b>	New target	OpEX	% reduction on illegal dumping sites	Reduce illegal dumping sites by 100%	<b>100%</b>	100%	100%	100%	100%	Inspection form
<b>Priority/Focus Area: 4.3 Emergency Services (fire and rescue &amp; Disaster management)</b>											
To improve access to emergency services through provision, operation and maintenance of socio-economic and environmental infrastructure  To improve access to emergency services through provision, operation and	<b>Disaster management</b>	4	R35 000	No. of District Disaster Management forum meetings	Improve integrated disaster management within the district	<b>4</b>	1	2	3	4	Attendance register & minutes
		1	OpEx	No. of reviewed disaster management plan	Review Disaster Management plan	<b>1</b>	-	-	-	1	Reviewed disaster management plan
		1	OpEx	No. of DM risk reduction plans developed	Develop Disaster Management risk reduction plan	<b>1</b>	-	-	-	1	DM risk reduction plan
		2	OpEx	No of disaster management risk	Conduct 2 disaster management risk	<b>2</b>	-	1	-	1	Risk and vulnerability

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
maintenance of socio-economic and environmental infrastructure				assessments conducted	assessments conducted						atlas
		New target	OpEx	% of incidents updated	Update Disaster Management database	100%	100%	100%	100%	100%	DM report
		0	OpEx	No. of disaster management SOPs developed	Develop disaster management standard operating procedures	1	-	-	-	1	SOPs
		0	OpEx	No of MoUs developed and signed.	Enter into a Memorandum of Understanding for mutual assistance on fire & disaster management with Mopani & Capricorn Districts	2	2	-	-	-	Signed MoU
		1	OpEx	No. of policies reviewed	Review disaster relief policy	1	-	1	-	-	Reviewed disaster relief policy
		0%	R2 045 000	% of disaster incidents reported and responded	100% response to reported disaster incidents.	100%	100%	100%	100%	100%	Relief Register
		6	R40 000	No. of disaster awareness campaigns conducted	Conduct 6 DM awareness campaigns	6	2	4	5	6	Attendance register
		4	R30 000	No of DM workshops conducted	Conduct 4 DM workshops	4	-	2	4	-	Attendance register
		1	R80 000	No of no fire awareness Imbizo conducted	Conduct no-fire awareness Imbizo	1	-	-	-	1	Attendance register
To improve access to emergency services through provision, operation and maintenance of socio-	<b>Fire and rescue</b>	0%	OpEX	% of accidents reported &	100% response to fire & rescue	100%	100%	100%	100%	100%	Incident report form

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
economic and environmental infrastructure	<b>services</b>			responded	reported incidents						
		40	R42 986	No. of fire awareness campaigns	Conduct 40 fire awareness campaigns	<b>40</b>	10	20	30	40	Attendance register
		40	OpEX	No. of fire public education trainings conducted	Conduct 40 fire public education trainings	<b>40</b>	10	20	30	40	Attendance register
		0%	OpEX	% of HAZMAT incidents reported and responded	100% response to reported HAZMAT incidents	<b>100%</b>	100%	100%	100%	100%	Incident report form
		0%	OpEX	% of Rescue incidents reported and responded	100% response to reported rescue incidents	<b>100%</b>	100%	100%	100%	100%	Incident report form
		0%	OpEX	Response to reported incidents within target time	Respond to reported incidents within 72 hours	<b>100%</b>	100%	100%	100%	100%	Incident report
		0%	OpEX	Response to reported incidents within target time	Leave the premises to respond to an incident within 3 minutes	<b>100%</b>	100%	100%	100%	100%	Incident report form
<b>Priority/Focus Area: 4.4 Sport, Arts and Culture</b>											
To Facilitate improvement of access to Sport, Arts and Culture services through provision, operation and maintenance of socio-economic and environmental infrastructure	<b>Sport Art and Culture programmes</b>	2	R1 000 100	No. of sport art and culture council meetings	Conduct 2 sport art and culture council meetings	<b>2</b>	1	-	2	-	Attendance register
		4		No. of Sport Arts and Culture activities	Conduct 4 Sport Arts and Culture activities	<b>4</b>	1	2	3	4	Attendance register
<b>Priority/Focus Area: 4.5 Health Services</b>											
To improve access to primary and environmental health services	<b>Health awareness campaigns</b>	40	R200 000	No. of Health awareness campaigns	Conduct 40 Health awareness campaigns	<b>40</b>	10	20	30	40	Attendance register

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE	
				conducted								
	Inspections	40		No. of water pollution inspections conducted	Conduct 40 inspections on water pollution	40	10	20	30	40	Attendance register	
		3000		No. of food inspections conducted	Conduct 3000 food inspections	3000	750	1500	2250	3000	Inspection form	
	Inspections	1600		No. of non-food inspections conducted	Conduct 1600 non-food inspections	1600	400	800	1 200	1 600	Inspection form	
		4	R15 000	No. of DACTC meetings conducted	Conduct 4 DACTC meetings	4	1	2	3	4	Attendance register	
	4	No. of DAC meetings conducted		Conduct 4 DAC meetings	4	1	2	3	4	Attendance register		
	Primary health care	4	R12 000	No. of DHC meetings conducted	Conduct 4 DHC meetings	4	1	2	3	4	Attendance register	
		1	R110 000	No. of district operational plans reviewed	Review district operational plan	1	1	-	-	-	Reviewed operational plan	
		1		No. of HAST awareness campaigns conducted	Conduct HAST awareness campaigns	1	-	1	-	-	Attendance register	
		4		No. of DOP quarterly reports produced	Coordinate the implementation of the DOP	4	1	2	3	4	DOP quarterly reports	
		<b>Priority/focus Area : Good Governance</b>										
	To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Internal audit findings	0%	OpEx	% of internal audit findings resolved	100% response to internal audit findings	100%	100%	100%	100%	100%	Internal Audit Report

## 5. FINANCE DEPARTMENT

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
<b>KPA 5: Municipal Financial Viability</b>											
<b>Priority/Focus Area: 6.1 Budget and Treasury</b>											
To ensure sound financial management of municipality	Annual budget	1	OpEx	No. of approved budgets compiled by target date	Compile 2016/17 budget by target	1	-	-	-	1	Approved Budget
	Financial statements	0	OpEx	No. of credible financial statements compiled	Compile credible financial statements in accordance with legislations	5	1	2	3	5	Credible Financial statements
	Monthly, quarterly, midyear and annual reports.	12	OpEx	No. of financial reports compiled by target date	Compile financial reports in accordance with MFMA	12	3	6	9	12	Financial Reports
	Financial management policies	1	OpEx	No. of financial management policies Reviewed	Review financial management policies	1	-	-	-	1	Reviewed Financial policy
	Grants	0%	OpEx	% of conditional grant spent in accordance with DoRA by target date	100% of conditional grant spent	100%	40%	60%	80%	100%	Grant Expenditure report
	Pre audit	1	OpEx	No of pre-audits conducted by target date	Conduct pre-audit/interim by May/June 2016	1	-	-	-	1	Pre-audit Report
<b>Priority/Focus Area: 6.2 Revenue Management</b>											
To ensure sound financial management of municipality	Revenue enhancement strategy	1	OpEx	No. of Revenue enhancement strategy reviewed	Review Revenue enhancement strategy	1	-	-	-	1	Reviewed Revenue enhancement strategy
	Billing	0	OpEx	Total no. of bills issued by target	Functionality of the billing system	72 000	72 000	72 000	72 000	72 000	Billing report
		0	OpEx	No. of customer database updates	Update of customer database	4	1	2	3	4	Updated database
		0%	OpEx	% of revenue collected against the total billed	Revenue collection against total billed	60%	60%	60%	60%	60%	Billing report

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
To ensure sound financial management of municipality	Billing	0%	OpEx	% of outstanding/unpaid bills after target time	0% outstanding/unpaid bills after 120 days	0%	0%	0%	0%	0%	Debtors age analysis report
		0%	OpEx	% of unpaid/outstanding bills referred for legal action after target time	Refer unpaid/outstanding bills for legal action after 120 days	100%	100%	100%	100%	100%	Handing over-report
		0%	OpEx	% of bills issued within target time	Issuing of bills within target date (last date of the month)	100%	100%	100%	100%	100%	Billing report
<b>Priority/Focus Area: 6.3 Expenditure Management</b>											
To ensure sound financial management of municipality	Creditors reconciliations	12	OpEx	No. of creditors reconciliations produced	Produce creditors reconciliations	12	3	6	9	12	Creditors Reconciliation Report
	Monitoring of the creditors age analysis	12	OpEx	No. of creditors age analysis reports produced	Produce creditors age analysis reports	12	3	6	9	12	
	Payment of creditors	0%	OpEx	% of payments made by target dates	Payment of service providers within 30 days	100%	100%	100%	100%	100%	Payment of service providers Report
<b>Priority/Focus Area: 6.4 Supply Chain</b>											
To ensure sound financial management of municipality	Formal quotation requests & orders	0%	OpEx	% of Formal quotations and orders processed by target dates	Formal quotations and orders processed within 3 days	100%	100%	100%	100%	100%	Supply Chain Management Report
	Awarding of tenders	0%	OpEx	Percentage of tenders awarded by target dates	Tenders awarded within 90 days	100%	100%	100%	100%	100%	
	Supply Chain Management Policy	1	OpEx	No. of SCM policies reviewed by target date	Review SCM policy annually	1	-	-	1	-	Reviewed SCM policy
<b>Priority/Focus Area: 6.5 Asset management</b>											
To ensure sound financial management of	Property verification,	2	OpEx	No. of assets count conducted	Assets management	2	1	-	-	2	Assets management

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
municipality	Ensure monthly reconciliation of assets register	12	OpEx	No. of reconciliations on assets register conducted	conducted in accordance with legislations	12	3	6	9	12	Report
	Unbundling	1	OpEx	No. of unbundling conducted	Unbundling of assets	1	-	-	-	1	Unbundling report
	Assets disposal	1	OpEx	No. of disposal conducted	Disposal of assets	1	-	-	-	1	Assets disposal report
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Resolve internal audit findings	0%	OpEx	% of internal audit findings resolved	100% response to internal audit findings	100%	100%	100%	100%	100%	Internal audit Report

## 6. OFFICE OF THE EXECUTIVE MAYOR

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qrt1	Target Qrt2	Target Qrt3	Target Qrt4	Type of POE
<b>KPA : Good Governance and Public Participation</b>											
<b>Priority/Focus Area: 5.1 Communications</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Produce media statements	90	OpEx	No. of media statements produced	Produce 40 media statements	<b>40</b>	10	20	30	40	Copies of media release
	Produce mayoral speeches	96	OpEx	No. of mayoral speeches produced	Produce 40 mayoral speeches	<b>40</b>	10	20	30	40	Copies Speeches
	Media Conferences	1	R50 000	No. of media conferences conducted	Conduct 1 media conference	<b>1</b>	-	-	-	1	Report Attendance register
	Publications	14		No. of marketing publications produced	Produce 8 marketing publications	<b>8</b>	2	4	6	8	Publications copies
	Advertisements	0	R344 569	No. of publicity & advertisements made	Publicise and advertise municipal activities & functions	<b>10</b>	2	4	6	10	Copies of advertisements
	Service delivery Research	0	OpEx	No of services delivery research reports produced	Produce 10 services delivery research reports	<b>10</b>	2	4	6	10	Research report
	Communication forum	0	OpEx	No. of communication forums conducted	Conduct 4 communication forums	<b>4</b>	1	2	3	4	Attendance register & minutes
<b>Priority/Focus Area: 5.2 Thusong Centres</b>											
To promote a culture of accountability, participatory, responsiveness,	Management of Thusong Centres	0	R27 134	No. of service awareness campaigns	Ensure functionality of Thusong centres	<b>8</b>	2	4	6	8	Attendance register & report



Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
transparency and clean governance		12		No. of Liscc meetings attended		8	2	4	6	8	Attendance register & report
<b>Priority/Focus Area: 5.3 Special Programmes</b>											
To provide access to social development services	Coordination of special programmes	8	R372 428	No. of youth campaigns conducted	Conduct 8 youth campaigns	8	2	4	6	8	Attendance register & report
		4	R200 000	No. of campaigns on persons living with disability conducted	Conduct 4 campaigns on persons living with disability	4	1	2	3	4	Attendance register & report
		4	R200 000	No. of children's campaigns conducted	Conduct 4 children's campaigns	4	1	2	3	4	Attendance register & report
To provide access to social development services		4	R200 000	No. of gender campaigns conducted	Conduct 4 gender campaigns	4	1	2	3	4	Attendance register & report
		4	R200 000	No. of older persons campaigns conducted	Conduct 4 older persons campaigns	4	1	2	3	4	Attendance register & report
		4	R100 000	No. of moral regeneration programmes conducted	Conduct 4 moral regeneration programmes	4	1	2	3	4	Report moral regeneration programmes
<b>Priority/Focus Area: 5.4 public participation</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	State of the District Address	1	R150 000	No. of State of the District Address events by target date	Conduct 1 State of the District Address event	1	-	-	-	1	Attendance register and report
	Coordination of Exco / Imbizo	4	R500 000	No. of Exco meetings	Conduct 4 Exco meetings	4	1	2	3	4	Attendance register and report

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qrt1	Target Qrt2	Target Qrt3	Target Qrt4	Type of POE
	MPAC	0	OpEx	No of MPAC meeting conducted	Conduct 4 MPAC meetings	4	1	2	3	4	Attendance register and minutes
		0	OpEx	No of MPAC reports produced	Produce 4 MPAC reports	4	1	2	3	4	MPAC report
		1	OpEx	Over sight report produced by target date	Produce oversight report on the annual report by 31 March 2016	1	1	-	-	-	Oversight Report
	Internal audit findings	0%	OpEx	% of internal audit findings resolved	100% response to internal audit findings	100%	100%	100%	100%	100%	Inter audit report

## 7. OFFICE OF THE MUNICIPAL MANAGER

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qt1	Target Qt2	Target Qt3	Target Qt4	Type of POE
<b>KPA 5: Municipal Financial Viability</b>											
<b>Focus area 7.1 : IGR</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	<b>District IGR mayors Forum</b>	4	R11 696	No. of IGR forum meetings conducted	Conduct 4 IGR Mayors forum meetings	<b>4</b>	1	2	3	4	Minutes and attendance register
	<b>District IGR Technical Forums</b>	4		No. of District IGR Technical forum meetings conducted	Conduct 4 District IGR Technical forum meetings	<b>4</b>	1	2	3	4	Minutes and attendance register
	<b>IGR cluster meetings</b>	16		Number of IGR cluster meetings conducted	Conduct 16 IGR cluster meetings	<b>16</b>	4	8	12	16	Minutes and attendance register
<b>Focus area 7.2 : Audit committee</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	<b>Audit Committee meetings,</b>	4	R 400 000	No. of Audit Committee meetings conducted	Ensure functionality of Audit Committee	<b>4</b>	1	2	3	4	Minutes and attendance register
	<b>Audit Committee reports</b>	4		No. of Audit Committee reports produced		<b>4</b>	1	2	3	4	Report
	<b>Annual Audit Committee reports</b>	1		No. of Annual Audit Committee reports produced		<b>1</b>	-	-	-	1	Report
<b>Focus area 7.3 : Internal Audit</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	<b>Internal Audit execution</b>	80%	OpEx	% audits projects completed	Conduct internal audits	<b>85%</b>	20%	40%	65%	85%	Internal Audit Reports
	<b>Internal Audit reports</b>	4	OpEX	No. of Internal Audit reports produced	Report on audit projects	<b>4</b>	1	2	3	4	
	<b>Review of policies and</b>	4	OpEX	No. of reviews made	Review internal audit policies, procedures	<b>4</b>	-	-	-	4	Minutes and attendance

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qrt1	Target Qrt2	Target Qrt3	Target Qrt4	Type of POE
	procedures				and plans (2 Charters, 1Annual plan and 1 methodology						register
	District Internal Audit forum	4	OpEx	No. of District Internal Audit forum conducted	Facilitate 4 district internal audit meetings	4	1	2	3	4	Attendance register & minutes
<b>Focus are 7.4 : Risk Management</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Annual Risk Assessment	1	OpEX	No. of risk assessments conducted	Conduct an annual risk assessment	1	-	-	-	1	Risk registers
	Risk Management Committee meetings,	4	OpEX	No. of Risk Management Committee meetings	Conduct 4 Risk Management Committee meetings	4	1	2	3	4	Minutes and attendance register
	Risk Management charter	1	OpEX	No. of Risk Management Committee charters reviewed	Review Management Committee charter	1	1	-	-	-	Reviewed charter
	Risk assessment reports.	4	OpEX	No. of Risk assessment reports	Produce 4 risk assessment report	4	1	2	3	4	Risk Assessment Report
	Anti- Fraud and Corruption workshops	8	OpEX	No. of Anti- Fraud and Corruption workshops conducted	Conduct 4 Anti- Fraud and Corruption workshops	4	1	2	3	4	Attendance register
<b>Focus are 7.5 : Monitoring and Evaluation</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Monitoring of projects	120	OpEX	No. of projects visited	Conduct 120 project visits	120	30	60	90	120	M&E Report
	Compliance to service standards	4	OpEX	No. of M&E reports produced	Produce 4 M&E reports	4	1	2	3	4	M&E Report
	Back to Basics Report	0	OpEX	No. of Back to Basics reports produced	Produce 12 Back to Basics report	12	3	6	9	12	B2B Report

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qrt1	Target Qrt2	Target Qrt3	Target Qrt4	Type of POE
	Hot line	0%	OpEx	% of cases reported and resolved	100% response to all reported cases	100%	100%	100%	100%	100%	Hot line report
<b>Focus are 7.6 : Performance Management</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	<b>Individual Employee PMS</b>	1	OpEx	No. of PMS working sessions on signing of PAs conducted	Facilitate signing of employee performance agreements with all departments.	1	1	-	-	-	Attendance register
		4	OpEx	No. of employee performance assessment reports produced	Produce 4 employee performance assessments reports	4	1	2	3	4	Performance assessment Report
		4	OpEx	No. of PMS workshops conducted	Conduct PMS work shops	4	1	2	3	4	Attendance register
	<b>Organisational performance reports</b>	4	OpEX	No. of performance reports produced	Produce quarterly performance reports	4	1	2	3	4	Quarterly performance Report
	<b>Mid-year Report</b>	1	OpEX	No. of mid-year reports produced by target date	Produce mid-year performance report by 25 January 2016	1	-	-	1	-	Mid-year performance Report
	<b>Annual Report</b>	1	R307 027	No. of Annual reports produced by target date	Produce annual report by 31 January 2016	1	-	-	1	-	Annual report
	<b>Service Delivery and Budget Implementation Plan</b>	1	R8 479	No. of SDBIPs approved by target	SDBIP approved by the Mayor 28 days after the budget approval	1	-	-	-	1	Approved SDBIP
		1	OpEX	No. of SDBIPs revised by target date	Revise SDBIP by 31 January 2016	1	-	-	1	-	Revised SDBIP

Strategic Objectives	Programme	Baseline	Budget	Key Performance Indicator	Performance standard	Annual Target (2015/16)	Target Qrt1	Target Qrt2	Target Qrt3	Target Qrt4	Type of POE
	Performance Section Agreements	2	OpEX	No. of PAs signed by section 54&56 managers by target date	Facilitate signing of performance agreements for existing section 54&56 managers within 30 days	2	2	-	-	-	Signed Performance Agreements
		0%	OpEX	% of newly appointed section 54&56 managers with signed PAs	Performance agreements for newly appointed sec 54&56 managers signed within 60 days	100%	100%	100%	100%	100%	
		3	OpEX	No. of PAs for section 54&56 managers published on the website	Publish PAs for section 54&56 managers on the website	2	2	-	-	-	Website
<b>Focus are 7.7 : Governance</b>											
To promote a culture of accountability, participatory, responsiveness, transparency and clean governance	Internal audit findings	0%	OpEX	% of internal audit findings resolved	100% response to internal audit findings	100%	100%	100%	100%	100%	Internal Audit Report

## Section C : Projections cash flow.

### Cash Flow Projections – 2015/2016 Budgeted monthly revenue and expenditure (By municipal vote)

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Description</b>	<b>Budget Year 2015/16</b>												<b>Medium Term Revenue and Expenditure Framework</b>		
<b>Revenue by Vote</b>															
Vote 1 - Corporate Services	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	-	67,752	37,752	39,980
Vote 2 - Municipal Manager	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	-	18,884	20,122	21,419
Vote 3 - Council	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	-	14,614	15,621	16,694
Vote 4 - Office of the Mayor	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	-	16,266	17,319	18,417
Vote 5 - Office of the Speaker	155	155	155	155	155	155	155	155	155	155	155	-	1,704	1,811	1,920
Vote 6 - Office of the Chiefwhip	39	39	39	39	39	39	39	39	39	39	39	-	433	463	495
Vote 7 - Finance	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	-	43,798	46,622	49,802
Vote 8 - Technical Services	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	-	40,009	38,007	40,458
Vote 9 - Community Services	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	-	83,088	88,728	94,702
Vote 10 - Planning & Development	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	-	34,214	36,499	38,907
Vote 11 - Water Services	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	-	422,929	450,591	479,513
Vote 12 - Environmental Health	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	-	17,234	15,058	16,095
<b>Total Revenue by Vote</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>-</b>	<b>760,925</b>	<b>768,594</b>	<b>818,401</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 1 - Corporate Services	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	-	67,752	37,752	39,980
Vote 2 - Municipal Manager	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	-	18,884	20,122	21,419
Vote 3 - Council	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	-	14,614	15,621	16,694

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 4 - Office of the Mayor	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	1,479	-	16,266	17,319	18,417
Vote 5 - Office of the Speaker	155	155	155	155	155	155	155	155	155	155	155	-	1,704	1,811	1,920
Vote 6 - Office of the Chief Whip	39	39	39	39	39	39	39	39	39	39	39	-	433	463	495
Vote 7 - Finance	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	-	43,798	46,622	49,802
Vote 8 - Technical Services	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	-	40,009	38,007	40,458
Vote 9 - Community Services	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	-	83,088	88,728	94,702
Vote 10 - Planning & Development	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	-	34,214	36,499	38,907
Vote 11 - Water Services	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	38,448	72,000	494,929	526,047	559,195
Vote 12 - Environmental Health	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	-	17,234	15,058	16,095
<b>Total Expenditure by Vote</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>72,000</b>	<b>832,925</b>	<b>844,050</b>	<b>898,083</b>



**Budgeted monthly revenue and expenditure**

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Description</b>	<b>Budget Year 2015/16</b>												<b>Medium Term Revenue and Expenditure Framework</b>		
<b>Revenue By Source</b>															
Service charges - water revenue	11,271	12,590	12,575	12,357	25,886	12,457	10,599	9,257	6,524	5,215	5,247	0	123,976	130,795	137,727
Interest earned - external investments	1,046	1,046	1,046	541	1,235	1,046	1,897	1,235	1,046	587	781	(0)	11,507	12,140	12,783
Transfers recognised - operational	190,010	171,001		190,010			190,010		19,010			(0)	760,041	831,216	897,208
Other revenue	556	556	556	556	556	556	556	556	556	556	556	0	6,117	6,613	6,964
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>202,883</b>	<b>185,192</b>	<b>14,177</b>	<b>203,465</b>	<b>27,677</b>	<b>14,059</b>	<b>203,063</b>	<b>11,047</b>	<b>27,136</b>	<b>6,358</b>	<b>6,584</b>	<b>(0)</b>	<b>901,641</b>	<b>980,764</b>	<b>1,054,682</b>
<b>Expenditure By Type</b>															
Employee related costs	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	-	458,724	479,183	512,726
Remuneration of councillors	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	-	13,182	14,104	15,092
Depreciation & asset impairment	6,545	6,545	6,545	6,545	6,545	6,545	6,545	6,545	6,545	6,545	6,545	-	72,000	75,456	79,682
Other materials	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	-	96,456	103,015	111,771
Other expenditure	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	-	192,564	205,658	223,139
<b>Total Expenditure</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,721</b>	<b>75,720</b>	<b>-</b>	<b>832,925</b>	<b>877,417</b>	<b>942,409</b>
<b>Surplus/(Deficit)</b>	<b>127,162</b>	<b>109,472</b>	<b>(61,543)</b>	<b>127,744</b>	<b>(48,043)</b>	<b>(61,662)</b>	<b>127,342</b>	<b>(64,673)</b>	<b>(48,584)</b>	<b>(69,362)</b>	<b>(69,136)</b>	<b>(0)</b>	<b>68,716</b>	<b>103,347</b>	<b>112,272</b>
Transfers recognised - capital	174,677			174,677			174,677		174,677			-	698,707	639,291	665,280
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>301,839</b>	<b>109,472</b>	<b>(61,543)</b>	<b>302,421</b>	<b>(48,043)</b>	<b>(61,662)</b>	<b>302,019</b>	<b>(64,673)</b>	<b>126,092</b>	<b>(69,362)</b>	<b>(69,136)</b>	<b>(0)</b>	<b>767,423</b>	<b>742,638</b>	<b>777,552</b>
<b>Surplus/(Deficit)</b>	<b>301,839</b>	<b>109,472</b>	<b>(61,543)</b>	<b>302,421</b>	<b>(48,043)</b>	<b>(61,662)</b>	<b>302,019</b>	<b>(64,673)</b>	<b>126,092</b>	<b>(69,362)</b>	<b>(69,136)</b>	<b>(0)</b>	<b>767,423</b>	<b>742,638</b>	<b>777,552</b>

**Budgeted monthly revenue and expenditure (standard classification)**

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Description</b>	<b>Budget Year 2015/16</b>												<b>Medium Term Revenue and Expenditure Framework</b>		
<b>Revenue - Standard</b>															
<b>Governance and administration</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>–</b>	<b>163,451</b>	<b>139,711</b>	<b>148,726</b>
Executive and council	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	–	51,901	55,337	58,944
Budget and treasury office	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	–	43,798	46,622	49,802
Corporate services	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	–	67,752	37,752	39,980
<b>Community and public safety</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>(0)</b>	<b>100,322</b>	<b>103,786</b>	<b>110,797</b>
Community and social services	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	–	83,088	88,728	94,702
Health	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	(0)	17,234	15,058	16,095
<b>Economic and environmental services</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>–</b>	<b>34,214</b>	<b>36,499</b>	<b>38,907</b>
Planning and development	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	–	34,214	36,499	38,907
<b>Trading services</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,086</b>	<b>–</b>	<b>462,938</b>	<b>488,597</b>	<b>519,970</b>
Water	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,086	–	462,938	488,597	519,970
<b>Total Revenue - Standard</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>(0)</b>	<b>760,925</b>	<b>768,594</b>	<b>818,401</b>
		84,557	84,557	84,557	84,557	84,557	84,557	84,557	84,557	84,557	84,557				
<b>Expenditure - Standard</b>															
<b>Governance and administration</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>14,859</b>	<b>–</b>	<b>163,451</b>	<b>139,711</b>	<b>148,726</b>
Executive and council	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	4,718	–	51,901	55,337	58,944
Budget and treasury office	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	3,982	–	43,798	46,622	49,802

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Corporate services	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	6,159	–	67,752	37,752	39,980
<b>Community and public safety</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>9,120</b>	<b>(0)</b>	<b>100,322</b>	<b>103,786</b>	<b>110,797</b>
Community and social services	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	7,553	–	83,088	88,728	94,702
Health	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	(0)	17,234	15,058	16,095
<b>Economic and environmental services</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>3,110</b>	<b>–</b>	<b>34,214</b>	<b>36,499</b>	<b>38,907</b>
Planning and development	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	–	34,214	36,499	38,907
<b>Trading services</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,085</b>	<b>42,086</b>	<b>17,000</b>	<b>479,938</b>	<b>564,053</b>	<b>599,652</b>
Water	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,085	42,086	17,000	479,938	564,053	599,652
<b>Total Expenditure - Standard</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>17,000</b>	<b>777,925</b>	<b>844,050</b>	<b>898,083</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(17,000)</b>	<b>(17,000)</b>	<b>(75,456)</b>	<b>(79,682)</b>
<b>Surplus/(Deficit)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(17,000)</b>	<b>(17,000)</b>	<b>(75,456)</b>	<b>(79,682)</b>

**Budgeted monthly capital expenditure (municipal vote)**

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Description</b>	<b>Budget Year 2015/16</b>												<b>Medium Term Revenue and Expenditure Framework</b>		
<b>Single-year expenditure to be appropriated</b>															
Vote 1 - Corporate Services	1,935			1,935			1,935			1,935		-	7,740	-	-
Vote 2 - Municipal Manager		351			351			351			351	-	1,404	-	-
Vote 4 - Office of the Mayor	472		472			472	944		472			-	2,833	2,951	3,070
Vote 7 - Finance	1,177	2,590	1,177	1,217	250	1,177	500	150		1,177		-	9,414	9,969	10,527
Vote 8 - Technical Services	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500	-	665,499	609,266	627,121
Vote 9 - Community Services	1,459	1,495	-	1,495	-	1,495	1,495	-	1,495	-	36	-	8,968	9,263	9,560
Vote 10 - Planning & Development	1,879	-	1,879	-	1,879	-	1,879	-	1,879	1,879	207	-	11,483	10,288	10,422
Vote 11 - Water Services	5,479	10,237	7,524	15,790	5,874	21,001	16,582	16,582	16,582	8,291	8,291	-	132,232	147,000	151,236
<b>Capital single-year expenditure sub-total</b>	<b>72,901</b>	<b>75,172</b>	<b>71,552</b>	<b>80,936</b>	<b>68,854</b>	<b>84,644</b>	<b>83,836</b>	<b>77,583</b>	<b>80,928</b>	<b>73,782</b>	<b>69,385</b>	<b>-</b>	<b>839,574</b>	<b>788,738</b>	<b>811,937</b>
<b>Total Capital Expenditure</b>	<b>72,901</b>	<b>75,172</b>	<b>71,552</b>	<b>80,936</b>	<b>68,854</b>	<b>84,644</b>	<b>83,836</b>	<b>77,583</b>	<b>80,928</b>	<b>73,782</b>	<b>69,385</b>	<b>-</b>	<b>839,574</b>	<b>788,738</b>	<b>811,937</b>

### Budgeted Monthly Capital Expenditure (Standard Classification)

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
<b>Capital Expenditure - Standard</b>															
<b>Governance and administration</b>	3,583	3,060	1,648	3,623	721	1,648	2,906	621	471	3,112	-	(0)	21,391	12,920	13,597
Executive and council	471	471	471	471	471	471	471	471	471	-		(0)	4,237	2,951	3,070
Budget and treasury office	1,177	2,590	1,177	1,217	250	1,177	500	150		1,177		-	9,414	9,969	10,527
Corporate services	1,935			1,935			1,935			1,935		-	7,740	-	-
<b>Community and public safety</b>	1,459	1,495	-	1,495	-	1,495	1,495	-	1,495	-	36	-	8,968	9,263	9,560
Community and social services	1,459	1,495	-	1,495	-	1,495	1,495	-	1,495	-	36	-	8,968	9,263	9,560
<b>Economic and environmental services</b>	1,879	-	1,879	-	1,879	-	1,879	-	1,879	1,879	207	-	11,483	10,288	10,422
Planning and development	1,879	-	1,879	-	1,879	-	1,879	-	1,879	1,879	207	-	11,483	10,288	10,422
<b>Trading services</b>	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	0	797,731	756,266	778,357
Water	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	72,521	0	797,731	756,266	778,357
<b>Total Capital Expenditure - Standard</b>	<b>79,442</b>	<b>77,076</b>	<b>76,048</b>	<b>77,639</b>	<b>75,121</b>	<b>75,663</b>	<b>78,801</b>	<b>73,142</b>	<b>76,366</b>	<b>77,512</b>	<b>72,764</b>	<b>0</b>	<b>839,574</b>	<b>788,738</b>	<b>811,937</b>
<b>Funded by:</b>															
National Government	174,677			174,677			174,677			174,677		-	698,707	639,291	665,280
Transfers recognised - capital	174,677	-	-	174,677	-	-	174,677	-	-	174,677	-	-	698,707	639,291	665,280
<b>Total Capital Funding</b>	<b>174,677</b>	<b>-</b>	<b>-</b>	<b>174,677</b>	<b>-</b>	<b>-</b>	<b>174,677</b>	<b>-</b>	<b>-</b>	<b>174,677</b>	<b>-</b>	<b>-</b>	<b>698,707</b>	<b>639,291</b>	<b>665,280</b>

**Budgeted monthly cash flow**

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Description</b>	<b>Budget Year 2015/16</b>												<b>Medium Term Revenue and Expenditure Framework</b>		
<b>Cash Receipts By Source</b>															
Service charges - water revenue	11,271	12,590	12,575	12,357	25,886	12,457	10,599	9,257	6,524	5,215	5,247	0	123,976	130,795	137,727
Interest earned - external investments	1,046	1,046	1,046	541	1,235	1,046	1,897	1,235	1,046	587	781	(0)	11,507	12,140	12,783
Transfer receipts - operational	190,010	171,001		190,010			190,010		19,010			(0)	760,041	831,216	897,208
Other revenue	707	556	556	556	556	556	556	556	556	556	556	(0)	6,268	6,613	6,964
<b>Cash Receipts by Source</b>	<b>203,034</b>	<b>185,192</b>	<b>14,177</b>	<b>203,465</b>	<b>27,677</b>	<b>14,059</b>	<b>203,063</b>	<b>11,047</b>	<b>27,136</b>	<b>6,358</b>	<b>6,584</b>	<b>(0)</b>	<b>901,792</b>	<b>980,764</b>	<b>1,054,682</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital	174,677			174,677			174,677			174,677		-	698,707	639,291	665,280
<b>Total Cash Receipts by Source</b>	<b>377,711</b>	<b>185,192</b>	<b>14,177</b>	<b>378,141</b>	<b>27,677</b>	<b>14,059</b>	<b>377,739</b>	<b>11,047</b>	<b>27,136</b>	<b>181,035</b>	<b>6,584</b>	<b>(0)</b>	<b>1,600,499</b>	<b>1,620,055</b>	<b>1,719,962</b>
<b>Cash Payments by Type</b>															
Employee related costs	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	41,702	-	458,724	479,183	512,726
Remuneration of councillors	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	-	13,182	14,104	15,092
Other materials	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	8,769	-	96,456	103,015	111,171
Other expenditure	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	17,506	-	192,564	205,658	223,139
<b>Cash Payments by Type</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>69,175</b>	<b>-</b>	<b>760,926</b>	<b>801,960</b>	<b>862,128</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	76,325	76,325	76,325	76,325	76,325	76,325	76,325	76,325	76,325	76,325	76,325	-	839,574	788,738	811,937
<b>Total Cash Payments by Type</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>145,500</b>	<b>-</b>	<b>1,600,500</b>	<b>1,590,698</b>	<b>1,674,065</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>232,211</b>	<b>39,692</b>	<b>(131,323)</b>	<b>232,641</b>	<b>(117,823)</b>	<b>(131,441)</b>	<b>232,239</b>	<b>(134,453)</b>	<b>(118,364)</b>	<b>35,535</b>	<b>(138,916)</b>	<b>(0)</b>	<b>(1)</b>	<b>29,357</b>	<b>45,897</b>

R thousand	Jul	Aug	Sept.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash/cash equivalents at the month/year begin:	79,797	312,008	351,700	220,377	453,019	335,196	203,755	435,994	301,541	183,177	218,712	79,797	79,797	79,796	109,153
Cash/cash equivalents at the month/year end:	312,008	351,700	220,377	453,019	335,196	203,755	435,994	301,541	183,177	218,712	79,797	79,796	79,796	109,153	155,050

## Section D : Capital Projects

PROJECT NAME	Scope of work	Budget 2015/16
Mutshedzi	Upgrading of booster pump no 2.	R 500,000.00
Mauluma booster pump	Upgrading of pump no 3.	R 700,000.00
Makungwi	Upgrading of 2x pumps and Replacing valve and Replacing valve.	R 300,000.00
Tshituni/ Gavhe	Upgrading of 1x borehole.	R 100,000.00
Dzanani ponds	Aerators need to be repaired.	R 500,000.00
Refurbishment of CL2 system. Louis Trichardt	New CL2 system to be installed.	R 700,000.00
To build concrete command reservoir.	Storage	R 1,000,000.00
Upgrading the weir.	Construction of a new weir	R 2,000,000.00
Water project.	replacing pipelines and taps ,fencing of reservoirs and booster pump station	R 1,500,000.00
Development of springs	Extraction, purification, pumping, rising main, storage	R 2,000,000.00
Development of springs	Extraction, purification, pumping, rising main, storage	R 2,500,000.00
Development of new Boreholes	New boreholes	R 300,000.00
Musina	Refurbishment of operators and pump house at Limpopo booster pump station. Valves refurbishment and borehole protector, 2 Flow meter for reservoirs and borehole meters. Fencing of sewage plant	R 3 000 000
Malamulele East (NN7)	<b>(WTW)</b> Upgrading of the borehole system, 2 raw water flow meters, sluice valves on filters, refurbishment inlet works, standby generators. <b>(WWTW)</b> Refurbishment of screen attendance shelter, flow meter lime fiddler, recirculation humus sludge pumps, sludge mixer, street lights, drain valves and fencing	R 7,000,000.00
Mhinga (NN11a)	Replacement sedimentation tank valves, refurbishment of lab roof and toilets, refurbishment of the chlorination system, replace sand on the pressure sand filter and raw water pumps standby generators	R 5,000,000.00
Xikundu (NN11B)	Refurbishment of Xikundu plant and standby generators	R 6,000,000.00
Malamulele West(NN8)	Street lights and the plant, refurbish 4 pumps and standby generators, refurbishment of the booster pump electric connection	R 4,500,000.00
Vondo NN20b	Refurbishment of boreholes	R 1,500,000.00
Vondo NN20A	Refurbishment of raw water pipeline, refurbishment of air valves and valve chamber and gate valves, refurbishment on telemetry system,(WWTW) refurbishment of Biological filters, gate valves, chlorination system, reticulation system , inlet works, mechanical screen, lights, fencing, final maturation ponds, sludge maturation ponds, humus pumps, biological filters, inlet and outlet meters, Mvudi panel board, additional ponds, store room roof, Shayandima :Upgrading outlet ponds from the sump to maturation ponds, Flow meters(inlet and outlet), Tshifulanani: Reticulation system. Maniini: leaking roof, sump cover,B: unblocking of screen, upgrading of blocked line and additional pond. Mbilwi:	R 5,000,000.00



PROJECT NAME	Scope of work	Budget 2015/16
	refurbishment of of pump and sump.	
Dzindi	Refurbishment of weir, raw water bar screens,raw water inlet valves, access ladder to the sump. Refurbishment of Filter pump, settling tanks valves, sand in the pressure sand filters, equipping borehole and filter, filter pumps, filter leaks, panel board connection, Lights, chlorine system, high lift pump, settling tanks, pump station roofing telemetry system inlet raw water meter, mapate booster pump station meter, bayment valve, linking RL4 and RL6 reservoirs.	R 2,500,000.00
Damani	Stand by Generator , Refurbishment of Mudawali package plant and the borehole. Refurbishment of Muhuyu booster pump station.	R 4,000,000.00
Matavhela Booster pump station	Refurbishment of a booster pump station	R 2,000,000.00
Dzimauli Pump station	Refurbishment of a booster pump station	R 2,000,000.00
Mutale Purification plant	Refurbish oxidation ponds and the treatment plant, fencing of the command revoir, desilting of weir and standby generators for weir	R 10,000,000.00
Makhithani Reservoir	Patching leakage of a reservoir	R 250,000.00
Tshandama Reticulation	Refurbish the washed away reticulation	R 750,000.00
Madimbo Domboni water supply	Site, Drill, Equip and Construction of the Reticulation	R 300,000.00
Limpopo Boster pumpstation	Supply and install pump	R 300,000.00
Mavhode rehahabilitation of borehole	Testing and equipping of a borehole	R 300,000.00
Tshagwa baimore boreholes	Testing, equipping, rising main a	R 500,000.00
Madadani borehole	Testing, equipping, rising main a	R 500,000.00
Extention of Reticulation	Construction reticulation	R 2,600,000.00
Extention of Reticulation	Construction reticulation	R 500,000.00
booster pump station	replacement of pump	R 200,000.00
Damani Regional Water Scheme	Sand filters and high Must for Raw water Pumps	R 850,000.00
Vondo Regional Water Scheme.	Reticulation	R 2,000,000.00
booster pump station	Replacement of pump	R 200,000.00
Damani Regional Water Scheme	Sand filters and high Must for Raw water Pumps	R 850,000.00
Vondo Regional Water Scheme.	Reticulation	R 2,000,000.00
Makonde(Tshituni)	Equip, and connect to the existing system	R 700,000.00
Tshidimbini (Dipeni)	Equipping of borehole, rising main, installation of storage and supply lines	R 1,000,000.00
Makonde(Tshituni)	Equip, and connect to the existing system	R 700,000.00
Tshidimbini (Dipeni)	Equipping of borehole, rising main, installation of storage and supply lines	R 1,000,000.00
Vuwani to Tshino Bulk Supply	Construction of bulk pipeline from Vuwani Bulk Reservoir to Tshino	R 3,500,000.00
Vuwani to Bulk Supply	Vuwani to Construction of Gravity line from Vuwani to	R 2,000,000.00
nzhelele north	Construction of electrical line and instalation of transomer	R 3,000,000.00
borehole project	Samukomi: Testing and equip of 5 X existing boreholes – Install stands with 10 000ℓ water tanks.	R 1,650,000.00

<b>PROJECT NAME</b>	<b>Scope of work</b>	<b>Budget 2015/16</b>
borehole project	Makhitha (Zone C): Siting, drilling, testing and fully equipped new borehole – Construct concrete ring pump house.	R 450,000.00
borehole project	Muraleni (Zone B): Refurbishment of borehole equipment.	R 110,000.00
	Existing 2 X 10 000 l tanks to be replaced and pipe works to be refurbished.	R 120,000.00
4 x drilled electrical boreholes.	New borehole and rising main.	R 1,000,000.00
1 x electrical drilled borehole	New borehole and rising main	R 1,000,000.00
1 x electrical drilled borehole.	New borehole, 5 x 10 000 L panel tanks, rising line to panel tanks and 5 x communal street taps.	R 1,000,000.00
4 x drilled electrical boreholes.	New borehole and rising main.	R 1,000,000.00
1 x electrical drilled borehole.	New borehole, 5 x 10 000 L panel tanks, rising line to panel tanks and 5 x communal street taps.	R 1,000,000.00

## **CONCLUSION**

The municipality was able to successfully integrate the IDP, the Budget and the SDBIP. All the Senior Management should be evaluated and monitored on the implementation of the SDBIP which comprise largely of Key Performance Indicators and projects on a quarterly basis. Performance information should also be assessed and audited on quarterly basis. Legislative reports in the form of Midyear Budget and Performance Assessment as well as the Annual Report will be informed by the 2015/16 Service Delivery and Budget Implementation Plan.

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**APPROVED BY EXECUTIVE MAYOR**  
**MATIBE T.B**

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**DATE**